

Organization Exempt From come Tax

Under section 501(c) of the Internal Revenue Code (except black lung benefit trust or private foundation), section 527, or section 4947(a)(1) nonexempt charitable trust

OMB No 1545-0047

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Interna	Reven	nue Serv	ACB			The or	ganızat	ion may	have to	use a			o satisty sta	te reporting r	equi			L		ection
Α	For th	he 200	00 cale	endar y	ear O	₹ tax y	ear peri	od begii	nning		July	1	2000	and ending		June 3	0		2001	
_ <u>B</u>	Chec	k if		СИ	lame of	organi	zation								D	Employer iden	tification	num	ber	
[]	Chano	e of add	tress	WILL	.IAMS	COL	LEGE								ł	04-210484	7			
一	-														E	-				
=	Chang	e of nan	тe						il mail is	not delr	vered to stre	et addres	SS)	Room/suite	-	Telephone nur				
لــــا	inutal r	etum		Hopk	ins H	all P (O Box	67								<u>413-597-42</u>	<u> 204 </u>			
	Funal re	a.b		_	ity or to	4450					State or Cor	unter	ZIP code		F	Check		1,		
=	FUIAI II	erain			•							unuy			1	OHECK	_	In whi	oircation	is pending
igsquare	Ameno	ded retur	m	Willia	<u>imsto</u>	wn					MA		01267			_				
													i	Note Handia	re not	applicable to sect	on 527 a	rgs		
														H(a) is this i	a arou	ip return for affiliati	s?		Yes	X No
G	Omani	zebon tvi	ne (chec	ck only on	ue)	X	501(c)	(3)(inse	l contr	527 c	л Г	4947(a)(1)		_	r number of affiliat			•	
	o.ga.,										itable trusts		1 10 11 (2)(1)						Yes	No
									Unexem	DI CIIAN	INSTITUTE OF SCI	mos,		H(c) Are all				L	1102	ио
							990 or 9			-				(11-100-	attac	h a list See inst)				
J	Acco	unting	metho	od L_	Ca:	5h	LX △	ccrual		Other (sp	pecify)									
<u></u>	<u> </u>	le b = ==		1.	<u> </u>							- 45	-	H(d) is this	sepa	grate return filed by	/ a n	_	1	V .
		k here							-		illy not more			organiz	ation	covered by a group	p ruling?	<u> </u>	Yes	X No
			_								the organiz			Enter 4	-digit	group exemption r	umber (G	EN		
					_			should fi	le a retu	rn with	out financia	il data		L Check	this b	ox if the organization	on is not i	ednite	d	
	Some	states	s requ	лге а с	omplet	e retur	n							to ettac	th Sch	nedule B (Form 99	0 or 990-E	: Z)		
Part	1 1	Reve	nite	Evn	ense	s ar	rd Ch	anges	in Ne	t Acc	ets or F	und F	Balances	 -	/C	- Casaria da da			- 46)	
- 411	•												Jaiunces		(586	Specific Instru	ctions o	n pag	<u>8 16)</u>	
	_				. •		rants,	and Si	milar a	mouni	ts receive	u			١.					
	2002			ct pub	_										<u>1a</u>	28,91	4,025		l	
	豆	b	Indire	ect pu	blic s	uppor	t								1b				•	
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	MAR 1				•			ssmen										3		
	~								cash II	nvestr	nents							4		
	٦	5	Divid	lends	and in	iteres	t from	securi	ties									5	3	,979,040
	Ж	6a	Gros	s rent	s									l	6a	l 95	3,973			
R	NNED	h	Less	renta	al exp	enses	:								6b	-			1	
	7							cubtra	et line (Sh fra	m line 6a	١		,		<u> </u>	_			052 072
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٧	ပ္ခ							escribe								,		7		
е	ᅋ	8a	Gros	s amo	ount fi	om s	ales of	asset	s other				(A) Se	cunties		(B) Other				
n			than	invent	tory								1		8a	Ţ				
u		ь	Less	cost	orot	her ba	asıs ar	nd sale	s exper	nses					8b	Ī				
е							sched		•				17	9,772,725	8c	†	0			
									TO THE	ne /A	\ and (B)	١	<u></u>	-111				8d	170	772,725
		٠.	Spec		onto d	RFC		ED.	,	מייוש (ע) and (B)	,					1		173	1114,120
		.	Spec	iai ey	ents a	110-26	AWAIGE	+auto	ii sqie	aule)										
	- 1	а	Gros	s reve	the (not in	cludin onlin	g \$			°	of								
	- 1	1	contr	ibutib	pde rep	/का इंद्रिय	Jour lin	PN (PS)							9a					
	J	b	Less	dırdç	Z expo	enses	other'	tก็ลัก fu	ın d ışlısı	ing ex	penses				9b	<u> </u>				
		C	Net II	ncom	e dr.(1	oss) f	rom si	ecial e	eyle≨n s ((subtr	act line 91	b from	line 9a)	-				9c		0
	- {								rns and				,	ſ	10a	i .	1		_	
				cost				-01-							10b				ı	
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	- 1							l, line		_								11		642,153
											i, 9c 10c,	<u>, and 1</u>	1)				!	12	<u>29</u> 7	,638,771
	Ī	13	Prog	ram s	ervice	s (fro	m line	44, co	lumn (l	B))								13	87	,074,414
Ex	- 1	14	Mana	ageme	ent an	d gen	eral (f	rom lin	e 44, c	olumn	(C))						1	14	_	,913,112
per	- 1			_		_	-	olumn			3 - 77						j	15		,849,372
se:	- 1							h sche									ł	16		,040,012
3C	•																ļ	_		000 555
									4, colu									17		,836,898
	- 1										from line							18	<u> 186</u>	,801,873
Ne	t	19	Net a	ssets	or fur	nd bal	ances	at beg	Inning	of yea	ır (from lii	ne 73, (column (A))			ſ	19	1,596	,704,234
Asse	ets													ALIZED N	EΤ	LOSS	1	20		,507,032
	l												9, and 20)			-		\rightarrow		,999,075
For Pa	Derus								parate in			<u></u>	-1 -110 20)			<u>-</u>	1			990 (2000)
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Part II Statement of WILLIAMS COLLEGE

All organizations must complete column (A)	Columns (B) (C)	and (L) are required for section	501(c)(3) and (4) organization
--	-----------------	----------------------------------	--------------------------------

	Functional Expenses and section 4947(a)(1) nonexe	mot chantable trusts b	ut optional for others (See S	pecific Instructions on page 2	
	Do not include amounts reported on line		(A) Total	(B) Program	(C) Management	(D) Fundraising
	6b, 8b, 9b, 10b or 16 of Part I			services	and general	
22	Grants and allocations (attach schedule)					
	(cash \$ noncash \$)	22	0			
23	Specific assistance to individuals (attach schedule)	23	0			
24	Benefits paid to or for members (attach schedule)	24	0			
25	Compensation of officers, directors, etc	25	483,731		483,731	
26	Other salaries and wages	26	48,162 506	40,393,906	5,037,817	2,730 783
27	Pension plan contributions	27	3 533 577	2,994,285	337,784	201,508
	Other employee benefits	28	5 923,919	5,019,814	566,283	337,822
	Payroll taxes	29	3 550,814	3,008 891	339,432	202,491
	Professional fundraising fees	30	0			
	Accounting fees	31	117 339		117,339	
	Legal fees	32	165,800	603	151,735	13,462
	Supplies	33	6,765,781	6,186,378	406,609	172,794
	Telephone	34	3,538,889	2,818,112	503,341	217 436
	Postage and shipping	35	630,948	320,857	87,193	222,898
	Occupancy	36	0	5_5,		
	Equipment rental and maintenance	37	7,648,413	6,039,971	1,506,096	102,346
	Printing and publications	38	1,067,039	475,426	301,814	289,799
	Travel	39	3,229 477	2,634,732	219,297	375,448
	Conferences, conventions, and meetings	40	248 188	209,813	14,858	23,517
41		41	3,897,755	3,239,424	439,667	218,664
	Depreciation, depletion, etc. (attach schedule)	42	9,294,872	7 724 968	1,048 462	521 442
	Other expenses (itemize) a Insurance	43a	445,958	214,057	225,378	6,523
	Fellowships/Student prizes and awards	43b	993,376	993,376	220,070	0,020
	Life income pmts & change in value of split income gi	43c	1,069,876	330,570	1,069,876	
	Banking and Investment Mant services	434	4,084,213	31,690	4,035,690	16,833
	Other Expenses	43e	5,984,427	4 768,111	1,020,710	195,606
•	Outer Expenses	43f	0,304,427	7 700,177	1,020,710	130,000
44	Total functional expenses (add lines 22 through 43)	1301		-		
•	Organizations completing columns (B) - (D), carry			1		
	these totals to lines 13 - 15	44	110,836,898	87,074,414	17,913,112	5,849,372
	these totals to lines 13 - 13	<u>, </u>	110,000,000	ן דו ד, דוט, זט	11,510,112	0,043,372
-	porting of Joint Costs Did you report in column (B) (Pro	gram :	services) any joint	costs from a combined	<u> </u>	
	ational campaign and fundraising solicitation?				Yes	_X_No
	es," enter (i) the aggregate amount of these joint costs	\$ _		, (ii) the amount allocate		
ui) ti	he amount allocated to Management and general	_\$	<u> </u>	, and (iv) the amount al	located to Fundraising	<u> </u>
Par	t III Statement of Program Service Accompli	shme	ents	(See Specific Instructions	s on page 23)	Program Service
8/5-			Year Liberal A	rts College		_
	t is the organization's primary exempt purpose? rganizations must describe their exempt purpose achievements in					Expenses
	ganizations must describe their exempt purpose achievements in ents served, publications issued, etc Discuss achievements that					(Required for 501(c)(3) and
	•					(4) orgs and 4947(a)(1)
_	nizations and 4947(a)(1) nonexempt charitable trusts must also el ations to others)	iller un	amount or grand	s and		trusts, but optional for
a	5 11 7 5 -1 -1 -1 -0 -1 -1 -0 -0 -1					others)
-	Full Time Equivalent Studesits - 2027					
	Tan Time Equivalent Laborator 270			••••		
			(Grants and alloc	A		71,701,726
Ь						71,701,720
	Auxiliary Enterprises includes housing room hoa			ations \$	_ _	
	Auxiliary Enterprises includes housing, room, boa			ations \$		
	Auxiliary Enterprises includes housing, room, boa			ations \$		
2	Auxiliary Enterprises includes housing, room, boa	rd, co	nfrences, etc	••••••••••••		15 372 688
<u>۔</u>		rd, co	nfrences, etc	••••••••••••		15,372,688
c	Auxiliary Enterprises includes housing, room, boa	rd, co	nfrences, etc	••••••••••••		15,372,688
c		rd, co	nfrences, etc	••••••••••••		15,372,688
c		rd, co	nfrences, etc	ations \$		15,372,688
c		rd, co	nfrences, etc	ations \$		15,372,688
c		rd, co	nfrences, etc	ations \$		15,372,688
c		rd, co	nfrences, etc	ations \$		15,372,688
c		rd, co	nfrences, etc (Grants and alloc	ations \$		15,372,688
d		rd, co	nfrences, etc (Grants and alloc (Grants and alloc	ations \$ ations \$		15,372,688
c d	Other program services (attach schedule)	rd, co	nfrences, etc (Grants and alloc (Grants and alloc (Grants and alloc (Grants and alloc	ations \$ ations \$ ations \$ ations \$		
c d		rd, co	nfrences, etc (Grants and alloc (Grants and alloc (Grants and alloc (Grants and alloc	ations \$ ations \$ ations \$ ations \$		87,074,414 Form 990 (2000)

Part IV Balance Sheets

(See Specific Instructions on page 23)

	(
Note	•	scription	(A)		(B)
	column should be for end-of-year amounts only		Beginning of year		End of year
	Assets			۱	
	Cash - non-interest-bearing		39,267	_	12,566
46	Savings and temporary cash investments	-	261,849,438	46	246,354,857
	Accounts receivable	47a 1,674 007			
Ь	Less allowance for doubtful accounts	47b 333,347	1,000,419	47c	1,340,660
	Pledges receivable	48a 40,935,688			
	Less allowance for doubtful accounts	48b 7,626,944	30,846,981		33,308,744
	Grants receivable	ļ		49	
50	Receivables from officers, directors, trustees, and key employees				
	(attach schedule)			50	<u> </u>
	Other notes and loans receivable (attach schedule)	51a 6,166,452			
	Less allowance for doubtful accounts	51b 246,119	5,488,674		5,920,333
	inventories for sale or use		779,713	_	563,744
	Prepaid expenses and deferred charges		2,788,442	_	3,468,180
	Investments - securities (attach schedule)	 FMV ∣	377,777,717	54	437,228,798
55a	Investments - land, buildings, and equipment	1			ı
	basis	55a			
Ь	Less accumulated depreciation (attach				
	schedule)	55b		55c	0
	Investments - other (attach schedule)		852,155,149	56	659,210,099
	Land, buildings, and equipment basis	57a 318,302,488			
	Less accumulated depreciation (attach schedule)	57b 120,849,986	188,102,655	_	197,452,502
58	Other assets (describe Accrued Investment Income		3,946,004	58	2,865,630
ΕO	Tatal assets (add lines 45 through 50) (must equal line 74)		1 724 774 450	50	1 507 706 113
29	Total assets (add lines 45 through 58) (must equal line 74) Liabilities		1,724,774,459	39	1,587,726,113
60			11,464,672	60	12 001 750
	Accounts payable and accrued expenses Grants payable	-	11,404,012	61	13,091,759
	Deferred revenue		2,162,183	62	2,242,855
	Loans from officers, directors, trustees, and key employees (attach s	chadula)	2,102,103	63	2,242,600
	Tax-exempt bond liabilities (attach schedule)	criedule)	78,085,000	_	76,810,000
	Mortgages and other notes payable (attach schedule)	ŀ		64b	70,010,000
	Other liabilities (describe See attached		36,358,370		34,582,424
-	Control Habilities (december		05,000,010		04,002,424
66	Total liabilities (add lines 60 through 65)	ĺ	128,070,225	66	126,727,038
	Net Assets or Fund Balances				
Orga	anizations that follow SFAS 117, check here X and complete	te lines			
	67 through 69 and lines 73 and 74				
67	Unrestricted		350,722,600	67	324,749,629
68	Temporarily restricted		998 805,729	68	875,382,490
69	Permanently restricted	{	247,175,905	69	260,866,956
Orga	anizations that do not follow SFAS 117, check here	and			_
_	complete lines 70 through 74				
70	Capital stock, trust principal, or current funds		ſ	70	
	Paid-in or capital surplus, or land, bldg , and equipment fund	Ī	Ì	71	
	Retained earnings, endowment, accumulated income, or other funds	Ì		72	
	Total net assets or fund balances (add lines 67 through 69 OR lines 3				<u>-</u>
	through 72, column (A) must equal line 19 and column (B) must equal				
	line 21)		1,596,704,234	73	1,460,999,075
74	Total liabilities and net assets/fund balances (add lines 66 and 73)		1,724,774,459	_	1,587,726,113

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

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E.m	000	(2000)
Form	990	(2000)

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Form	990 (2	2000)	w	ILLIAMS CO	LLE	GE		04-2104847		Page 4
Part	IV-A	Reconciliation of Revenue per A	udited		Part	IV-B Reconciliat	ion of Expens	es per		
		Financial Statements with Reven	nue per			Audited Fi	nancial Staten	nents with		
		Return (See Specific Instructions, page	ge 25)			Expenses	per Return		'ee//cen//	
а	Total r	revenue, gains, and other support			a	Total expense and los	ses per audited			
	per au	dited financial statements	a -	24,868,261		financial statements			a	110,836,899
b	Amou	nts included on line a but			Ь	Amounts included on	line a but not on			
		line 12, Form 990				line 17, Form 990				
		nrealized gains on			(1)	Donated services and				
	investi				(2)	use of facilities				
٠,		ed services and			(2)	Prior year adjustments	s reported			
		facilities eries of prior			/3)	on line 20, Form 990 Losses reported on lin	a 20			
	year g	'			(0)	Form 990	ie 20,			
	-	(specify)			(4)	Other (specify)				
(- /		(,/			` ′	(-p,,				
	Add a	mounts on lines (1) thru (4)	b -3	22,507,032	}	Add amounts on lines	(1) thru (4)		Ь	0
С	Line a	minus line b	c 2	97,638,771	С	Line a minus line b		j	С	110,836,899
d	Amou	nts included on line 12,			d	Amounts included on	line 17,			
	Form 9	990 but not on line a				Form 990 but not on li	ne a			
(1)	Invest	ment expenses not included on			(1)	Investment expenses	not			
	line 6b	o, Form 990				included on line 6b, Fo	orm 990			
(2)	Other	(specify)			(2)	Other (specify)				
		mounts on lines (1) and (2)	d	0	<u> </u>	Add amounts on lines			d	0
		revenue per line 12,		07 620 771	e	Total expenses per lin			e	110,836,899
Part		990 (line c plus line d) List of Officers, Directors,		97,638,771 ees and K	ov F	Form 990 (line c plus	•	on if not	е	110,630,699
rai		compensated, see Specific Instruction			cy L	Improyees	(List each one ev	en ii not		
	<u>`</u>	compensated, see opeonic institucto	nis on pu	gc 20)	(B) Title and average	(C) Compen-	(D) Contributions to	/F	E) Expense
		(A) Name and address			`	hours per week	sation (if not	employee benefit plans &		ount and other
		(,,			, ا	devoted to position	paid, enter -0-)	deferred compensation	ľ	allowances
Mort	on Ov	wen Schapiro				President				
Willi	amsto	own, MA				40	290,000	64,891	_/	As incurred
Hele	n Oue	ellette				VP for Admin &				
		own, MA				Treasurer 40 hrs	165,000	36,670	1	As Incurred
		V Phillips	. 	-	((Part year)Treasure				
		own, MA				40	28,731	5,559	<i></i>	As Incurred
Boar	d of	Trustees - see attached list			l	n/a				
	 -						0	0	<u> </u>	As incurred
	-		-		l					
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7.	O		1	_1		-				
/5		iny officer, director, trustee, or l		•	_					
		,000 from your organization an ded by the related organization		ateu organiz	zauoi	is, or which more th	ıalı ⊅ IU,UUU Wâ		X	Na
		es," attach schedule - see Spec		ritations on i	nade	26	l	Yes	الكا	10
				. =00.15 011 }	ruge					

	WILLIAMS COLLEGE		04-2104847		Page 5
Part	VI Other Information (See Specific Instructions on pages 26)			N/A	Yes or No
76	Did the organization engage in any activity not previously reported to the Internal Revenue	ıe Ser	vice?	76	No
	If "Yes," attach a detailed description of each activity				
77	Were any changes made in the organizing or governing documents, but not reported to t	he IRS	37	77	No
	If "Yes," attach a conformed copy of the changes				
78a	Did the organization have unrelated business gross income of \$1,000 or more during the	year o	covered		
	by this return?			78a	Yes
	If "Yes," has it filed a tax return on Form 990-T for this year?			78b	Yes
79	Was there a liquidation, dissolution, termination, or substantial contraction during the ye	ar7 If	"Yes,"		
00-	attach a statement	4		79	No Marianianianianianianianianianianianianiani
	Is the organization related (other than by association with a statewide or nationwide organization with a statewide organization w				
	through common membership, governing bodies, trustees, officers, etc., to any other exercises to accommon accom	empt o	r		
.	nonexempt organization? If "Yes," enter the name of the organization see attached			80a	yes
D					
04.	and check whether it isexempt OR	<u> </u>	nonexempt		
81a	Enter the amount of political expenditures, direct or indirect, as described	104			
L	in the instructions for line 81	81a	a] C	- common	
	Did the organization file Form 1120-POL for this year? Did the organization receive donated services or the use of materials, equipment, or facilities.	ition of		81b	No WWW.
024	no charge or at substantially less than fair rental value?	illes a		82a	WWWWWWWWWWWWWWWWWWWWWWWWWWWWWWWWWWWWWW
ь	If "Yes," you may indicate the value of these items here. Do not include this amount as r	evenu	e		
	in Part I or as an expense in Part II (See instructions for reporting in Part III)	82t			
83a	Did the organization comply with the public inspection requirements for returns and exemption application			83a	Yes
	Did the organization comply with the disclosure requirements relating to quid pro quo cor		ons?	83b	Yes
	Did the organization solicit any contributions or gifts that were not tax deductible?			84a	No
ь	If "Yes," did the organization include with every solicitation an express statement that suc	:h			
	contributions or gifts were not tax deductible?			84b	n/a
85	501(c)(1), (5), or (6) organizations (a) Were substantially all dues nondeductible by members?			852	n/a
	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			85b	n/a
	If "Yes" to either 85a or 85b, do not complete 85c through 85h below unless the organiza	tion			
	received a waiver for proxy tax owed for the prior year	1	1.		
	Dues, assessments, and similar amounts from members		n/a		
	Section 162(e) lobbying and political expenditures		I n/a		
	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices		n/a		
	Taxable amount of lobbying and political expenditures (line 85d less 85e) Does the organization elect to pay the section 6033(e) tax on the amount in 85f?	001	n/a	85g	n/a
_	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the a	mount			Wa William
	in 85f to its reasonable estimate of dues allocable to nondeductible lobbying and political				
	expenditures for the following tax year?			85h	n/a
	501(c)(7) orgs - Enter (a) Initiation fees and capital contributions				
	included on line 12	86a	i(n/a		
b	Gross receipts, included on line 12, for public use of club facilities	86b	n/a		
87	501(c)(12) orgs - Enter a Gross income from members or shareholders	87a	n/a		
b	Gross income from other sources (Do not net amounts due or paid to other				
	sources against amounts due or received from them)		n/a		
88	Al any time during the year-did the organization own a 50% or greater interest in a taxable corporation or partnership	, or an e	entity		
	disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-37 If "Yes," cor	nplete P	ari IX	88	no
	501(c)(3) organizations - Enter Amount of tax paid during the year under		_		
	section 4911 0, section 4912 0, section 4955				
	501(c)(3) and 501(c)(4) orgs. Did the organization engage in any section 4958 excess benefit transaction during the it become aware of an excess benefit transaction from a prior year? If "Yes" attach a statement explaining each trans	-	did	89	no
	it become aware or an excess benefit transaction from a prior year? It lives "attach a statement explaining each tran- Enter". Amount of tax imposed on the organization managers or disqualified persons duri				
	year under section 4912, 4955 and 4958	J			0
	Enter Amount of tax in 89c, above, reimbursed by the organization				0
	List the states with which a copy of this return is filed Massachusetts				
b	Number of employees employed in the pay period that includes March 12, 2000 (See inst	:)		905	1,974
	The books are in care of Susan Hogan	•	Telephone no		97-4204
	Located at PO Box 67, Williamstown, MA		ZIP code		01267
92	Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041— Ch	eck he	- ere	<u></u>	
	enter the amount of tax-exempt interest received or accrued during the tax year	92			

Form 990 (2000)	WILLIAMS COLL	EGE		04-2104847	Page 6
Part VII Analysis of Income-Produc	ing Activities			(See Specific Instr.	ictions on pages 30)
Enter gross amounts unless otherwise	Unrelated busi	ness income	Excluded by section 51	2 513 or 514	(E)
ndicated	(A)	(B)	(C)	(D)	Related or exempt
93 Program service revenue	Business code	Amount	Exclusion code	Amount	function income
a see attached		1 671 022	01,03	14,561 769	36,857,066
b				<u> </u>	
C		<u> </u>		 	
d				<u> </u>	
e		<u> </u>		<u> </u>	<u> </u>
f Medicare/Medicaid payments		<u> </u>		ļ	
g Fees and contracts from government agencies					
94 Membership dues and assessments					
95 Interest on sawings and temporary cash investment	<u></u>	<u> </u>		·	
96 Ovidends and interest from securities			14	31,979,040	
97 Net rental income (loss) from real estate					
a debt financed property		↓			
b not debt financed property		 	16	953,973	
98 Net rental income or (loss) from personal property	<u></u>	 		}	
99 Other investment income		ļ		470 770 705	
100 Gain or (loss) from sales of assets other than inventory		 	18	179,772,725	
101 Net income or (loss) from special events		 		 	
102 Gross profit or (loss) from sales of inventory		 		 	642,153
103 Other revenue see attached	ļ	 -		 	042, 153
b	<u> </u>	 		 	
c		 -		 	
d	 	 -		+	
e		1 671 022		227,267,507	37,499,219
104 Subtotal (add cols (B), (D), and (E))		1,071,022		221,201,301	266,437,748
105 TOTAL (and line 104, columns (B), (D), and (10 Part I V			200,407,140
Note (Line 105 plus line 1d, Part I, should equipment VIII Relationship of Activities t	o the Accomplis	hment of Eve	emnt Purnoses	(Can Canglio Instru	ictions on page 31)
Line No Explain how each activity for	which income is re	ported in colum	on (E) of Part VII contrib	uted importantly	to the
accomplishment of the organ	willon income is re	urnoses (other t	han by providing funds t	or such nurnose	(s)
93A Classes and seminars of	anducted by the co	llege which fulf	ills its exempt nurpose a	s an educationa	Linstitution
Classes and semilars of	onqueted by the oc	shege whiter tall	mo no oxompt purpose e	<u> </u>	
					
Part IX Information Regarding Taxa	ble Subsidiaries	s and Disrega	rded Entities	(See Specific Instru	ictions on page 31)
(A)		(B)	(C)	(D)	(E)
Name, address, and EIN of corpor	ation,	Percentage of	Nature of activities	Total	End-of-year
partnership, or disregarded enti		ownership interest		Income	assets
		%			
		%			
		%			
		%			
Part X Information Regarding Tran	sfers Associate	d with Person	ial Benefit Contracts	(See Specific Instru	uctions on page 31)
(a) Did the organization, during the year, re	eceive any funds.	irectly or indire	ctly, to pay premiums or	a personal	
benefit contract?		•		Yes	No
(b) Did the organization, during the year, pay premi	ime directly or indirec	the on a personal be	enefit contract?	آYes	No
Note If " Yes" to (b), file Form 8870 and Fo				۱ ۱	

Under penalties of penjury. I declare that I have examined this return including accompanying schedules and statements, and to the best of my knowledge.

(other than officer) is based on all information of which preparer has any knowledge

| 4 | 2002 | Helen Ougliette VP for Admin & Treasurer
| Type or print name | Title | Check if colf | Daylor Solv Street

SCHEDULE A (Form 990 or 990-EZ)

Orgazation Exempt Under Section 01(c)(3)

(Except Private Foundation) and Section 501(e), 501(f), 501(k), 501(n), or Section 4947(a)(1) Nonexempt Charitable Trust

Supplementary Information - (See separate instructions)

OMB No 1545-0047

2000

Department of the Treasury

Name of the organization

MUST be completed by the above organizations and attached to their Form 990 or 990-EZ

Employer identification number

04-2104847 WILLIAMS COLLEGE Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees (See page 1 of the instructions List each one If there are none, enter "None") (a) Name and address of each (b) Title and average (e) Expense account (d) Contributions to employee paid more than \$50,000 and other hours per week (c) Compensation employee benefit plans & allowances devoted to position deferred compensation Harry C Payne Severance Payment Accrued & Reported Williamstown, MA In a Prior Period 238,000 8,514 as incurred Stephen R Birrell Williamstown, MA VP Alumni Relation 157,000 31,208 as incurred Jay M Pasachoff Williamstown, MA Professor 148,170 24,372 as incurred George R Goethals II Williamstown, MA Professor 146,300 23,518 as incurred Karen B Kwitter Williamstown, MA 137.571 Professor 24.852 as incurred Total number of other employees paid over \$50,000 Part II Compensation of the Five Highest Paid Independent Contractors for Professional Services (See page 1 of the instructions. List each one (whether individuals or firms.) If there are none, enter "None") (a) Name and address of each independent contractor (b) Type of service (c) Compensation paid more than \$50,000 John W Bristol & Co Inc New York, NY Investment Management 1,102,956 Hintz, Holman & Hecksher, Inc. New York, NY Investment Management 1,049,450 William Rawn Associates Architectural Services 589,689 Cedar Enterprise Solution Inc. Baltimore, MD Software Consultant 249,886 Command Advantage Waldrick, NJ Software Consultant 224,742 Total number of others receiving over \$50,000 for professional services

Sch	nedule A (Form 990 or 990-EZ) 2000 VILLIAMS COLLEGE 2104847		F	age
Pa	nt III Statements About Activities		Yes	No
2	During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in connection with the lobbying activities Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A Other organizations checking "Yes," must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any of its trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary Sale, exchange, or leasing of property?	1		X
t	b Lending of money or other extension of credit?	2b		X
c	c Furnishing of goods, services, or facilities?	2c	×	
d	Dayment of compensation (or payment or reimbursement of expenses if more than \$1,000)? SEE PART V FOR	2d	x	
e	e Transfer of any part of its income or assets? If the answer to any question is "Yes, " attach a detailed statement explaining the transactions	2e	-	×
	Does the organization make grants for scholarships, fellowships, student loans, etc? Do you have a section 403(b) annuity plan for your employees? Attach a statement to explain how the organization determines that individuals or organizations receiving grants or loans from it in furtherance of its charitable programs qualify to receive payments. (See page 2 of the instructions)	3 4a	X	
Par	rt IV Reason for Non-Private Foundation Status (See pages 2 through 4 of the insurctions)	Viiiiiiii	<u> </u>	
5 6 7 8 9 10 11a 11b 12	Section 170(b)(1)(A)(iv) (Also complete the Support Schedule in Part IV-A) An organization that normally receives a substantial part of its support from a governmental unit or from the general public Section 170(b)(1)(A)(vi) (Also complete the Support Schedule in Part IV-A) A community trust Section 170(b)(1)(A)(vi) (Also complete the Support Schedule below) An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc., functions- subject to cert exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated busi taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 (Section 509(a)(2)) (Also complete the Support Schedule in Part IV-A.) An organization that is not controlled by any disqualified persons (other than foundation managers) and supports organizations described in (1) lines 5 through 12 above, or (2) section 501(c)(4), (5), or (6), if the meet the test of section 509(a)(2) (See section 509(a)(3))	ain ess See	al's	
Pro		ine numb om above		_
14	An organization organized and operated to test for public safety. Section 509(a)(4). (See page 5 of the installation organized and operated to test for public safety.)	structions	<u> </u>	

Part IV-A Support Schedule (Complete only if you checked a box on line 10, 11, or 12.) Use cash method of accounting NOTE You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting Calendar year (or fiscal year beginning in) (b) 1998 (c) 1997 (d) 1996 (e) Total (a) 1999 15 Gifts, grants and contributions received (Do not include unusual grants See line 28) n/a n/a n/a n/a n/a n/a n/a n/a 16 Membership fees received 17 Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is not a business unrelated to the organization's chantable etc., purpose n/a n/a n/a n/a Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975 n/a n/a n/a Net income from unrelated business activities not included in line 18 n/a n/a n/a n/a Tax revenues levied for the organization's benefit n/a n/a 0 and either paid to it or expended on its behalf n/a n/a The value of services or facilities furnished to the organization by a governmental unit without charge Do not include the value of services or facilities generally furnished to the public without charge n/a n/a n/a 22 Other income Attach a schedule Do not include gain or (loss) from sale of capital assets n/a n/a n/a n/a 23 Total of lines 15 through 22 n/a n/a n/a n/a 24 Line 23 minus line 17 n/a n/a n/a n/a 25 Enter 1% of line 23 n/a n/a n/a n/a a Enter 2% of amount in column (e), line 24 26 Organizations described in lines 10 or 11: 26a | n/a b Attach a list (which is not open to public inspection) showing the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 26b n/a 1996 through 1999 exceeded the amount shown in line 26a. Enter the sum of all these excess amounts 26c c Total support for section 509(a)(1) test Enter line 24, column (e) d Add Amounts from column (e) for lines 0_ 19 _____ 0 26b 26d n/a 22 26e n/a e Public support (line 26c minus line 26d total) f Public support percentage (line 26e (numerator) divided by line 26c (denominator)) 26f n/a a For amounts included in lines 15, 16, and 17 that were received from a Organizations described on line 12 disqualified person," attach a list (which is not open to public inspection) to show the name of, and total amounts received in each year from, each "disqualified person". Enter the sum of such amounts for each year (1999) n/a (1997) n/a (1998) n/a b For any amount included in line 17 that was received from a nondisqualified person, attach a list to show the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) \$5,000 (Include in the list organizations described in lines 5 through 11, as well as individuals.) After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of all these differences (the excess amounts) for each year (1998) n/a (1997) n/a (1999) n/a (1996) n/a c Add Amounts from column (e) for lines 15 n/a 16 n/a 17 n/a 20 n/a 27d n/a d Add Line 27a total n/a and line 27b total n/a e Public support (line 27c minus line 27d total) 27e n/a f Total support for section 509(a)(2) test Enter amount on line 23, column (e) 27f g Public support percentage (line 27e (numerator) divided by line 27f (denominator)) 27g n/a h Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator)) 28 Unusual Grants* For an organization described in line 10, 11, or 12 that received any unusual grants during 1996 through 1999, attach a list (which is not open to public inspection) for each year showing the name of the contributor, the date and amount of the

grant, and a brief description of the nature of the grant. Do not include these grants in line 15. (See page 5 of the instructions.)

Part V Private School Questionnaire Private School Questionnaire (See page 5 of the instructions)
(To be completed ONLY by schools that checked the box on line 6 in Part IV)

	(10 be completed ONE) by schools that encored the box on the only art iv)		Yes	No
			' '	'''
29	Does the organization have a racially nondiscriminatory policy toward students by statement in its			
	charter, bylaws, other governing instrument, or in a resolution of its governing body?	29	Х	<u> </u>
30	Does the organization include a statement of its racially nondiscriminatory policy toward students			
	in all its brochures, catalogues, and other written communications with the public dealing with			
	student admissions, programs, and scholarships?	30	X	777777
31	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast			
	media during the period of solicitation for students, or during the registration period if it has no solicitation			
	program, in a way that makes the policy known to all parts of the general community it serves?	31	X	
	If "Yes," please describe, if "No," please explain (If you need more space, attach a separate statement)			
32	Does the organization maintain the following			
	Records indicating the racial composition of the student body, faculty, and administrative staff?	32a	X	,,,,,,,,
	Records documenting that scholarships and other financial assistance are awarded on a racially			
	nondiscriminatory basis?	32b	Х	
C	Copies of all catalogues, brochures, announcements, and other written communications to the public	_		
	dealing with student admissions, programs, and scholarships?	32c	ì	<u> </u>
d	Copies of all material used by the organization or on its behalf to solicit contributions?	32d	X	,,,,,,,,
	If you answered "No" to any of the above, please explain (If you need more space, attach a separate statement)			
23	Date the granulation discriminate by soon in any way with respect to			
JJ	Does the organization discriminate by race in any way with respect to			
9	Students' rights or privileges?	33a		X
4	Cladelles rights of privileges.		-	
ь	Admissions policies?	33b		X
	,			
C	Employment of faculty or administrative staff?	33c		X
d	Scholarships or other financial assistance?	33d		Х
	Files de la character de la companya			v
е	Educational policies?	33e		X
f	Use of facilities?	33f		х
•	OGC OF Identification	 •••		
g	Athletic programs?	33g		Х
h	Other extracurricular activities?	33h	,,,,,,,,,,,	X
	If you answered "Yes" to any of the above, please explain (If you need more space, attach a statement)			
34a	Does the organization receive any financial aid or assistance from a governmental agency?	34a	и <i>ши</i> Х_	
þ	Has the organization's right to such aid ever been revoked or suspended?	34b	,,,,,,,,,,	X
	If you answered "Yes" to either 34a or b, please explain using an attached statement			
25				
35	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through	ا ۾ ا	Ų.	
	4 05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No " attach an explanation	35	_X	

To be completed ONLY by an eligible organization that filed Form 5768) Check here a If the organization belongs to an affiliated group Check here b If you checked "a" and "limited control" provisions apply Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred) 36 Total lobbying expenditures to influence public opinion (grassroots lobbying) 37 Total lobbying expenditures to influence a legislative body (direct lobbying) 38 Total lobbying expenditures (add lines 36 and 37) 39 Other exempt purpose expenditures 40 Total exempt purpose expenditures (add lines 38 and 39) 41 Lobbying nontaxable amount Enter the amount from the following table - If the amount on line 40 is - Not over \$500,000 but not over \$1,000,000 Over \$500,000 but not over \$1,000,000 Over \$10,000 000 but not over \$1,000,000 Over \$17,000,000 Over \$17,000,000 37 Total lobbying expenditures 41 Total exempt purpose expenditures 20% of the amount on line 40 Over \$500,000 but not over \$1,000,000 S100,000 but not line 40 Over \$1,000 000 but not over \$1,000,000 S100,000 but not line 40 Over \$17,000,000 Over \$17,000,000 S100,000 S100,0	
To be completed ONLY by an eligible organization that filed Form 5768) Check here a If the organization belongs to an affiliated group Check here b If you checked "a" and "limited control" provisions apply Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred) 36 Total lobbying expenditures to influence public opinion (grassroots lobbying) 37 Total lobbying expenditures to influence a legislative body (direct lobbying) 38 Total lobbying expenditures (add lines 36 and 37) 39 Other exempt purpose expenditures 40 Total exempt purpose expenditures (add lines 38 and 39) 41 Lobbying nontaxable amount Enter the amount from the following table - If the amount on line 40 is - Not over \$500,000 but not over \$1,000,000 Over \$500,000 but not over \$1,000,000 Over \$10,000 000 but not over \$1,000,000 Over \$17,000,000 Over \$17,000,000 37 Total lobbying expenditures 41 Total exempt purpose expenditures 20% of the amount on line 40 Over \$500,000 but not over \$1,000,000 S100,000 but not line 40 Over \$1,000 000 but not over \$1,000,000 S100,000 but not line 40 Over \$17,000,000 Over \$17,000,000 S100,000 S100,0	
Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred) (The term "expenditures (and lines 36 and 37) (Total lobbying expenditures (and lines 36 and 37) (Total exempt purpose expenditures (add lines 38 and 39)	
Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred) (The term "expenditures (and lines 36 and 37) (Total lobbying expenditures (and lines 36 and 37) (Total exempt purpose expenditures (add lines 38 and 39)	a If the organization belongs to an affiliated group
Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred) 36 Total lobbying expenditures to influence public opinion (grassroots lobbying) 37 Total lobbying expenditures to influence a legislative body (direct lobbying) 38 Total lobbying expenditures (add lines 36 and 37) 39 Other exempt purpose expenditures 40 Total exempt purpose expenditures (add lines 38 and 39) 41 Lobbying nontaxable amount Enter the amount from the following table— If the amount on line 40 is— Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$1,000,000 th not over \$1,000,000 S100,000 plus 15% of the excess over \$50,000 Over \$1,000,000 but not over \$1,000,000 S225,000 plus 10% of the excess over \$1,000,000 Over \$17,000,000 S100,000 but 10% of the excess over \$1,000,000 Over \$17,000,000 S100,000 but not over \$1,000,000 S225,000 plus 5% of the excess over \$1,000,000 Over \$17,000,000 S100,000 but not over \$1,000,000 S225,000 plus 5% of the excess over \$1,000,000 Over \$17,000,000 S100,000 but not over \$1,000,000 S100,000 plus 5% of the excess over \$1,000,000 Over \$1,000,000 Over \$1,000,000 S100,000 plus 5% of the excess over \$1,000,000 Over \$1,000,000 Over \$1,000,000 S100,000 plus 5% of the excess over \$1,000,000 Over \$	
Calendar year (or fiscal year Descriptions of the structures of the structure of the structure of the structure of the	
(The term "expenditures" means amounts paid or incurred) 36 Total lobbying expenditures to influence public opinion (grassroots lobbying) 37 Total lobbying expenditures (add lines 36 and 37) 38 Total lobbying expenditures (add lines 38 and 37) 39 Other exempt purpose expenditures 40 Total exempt purpose expenditures 41 Lobbying nontaxable amount Enter the amount from the following table - If the amount on line 40 is - Not over \$500,000 Over \$500,000 Over \$500,000 Over \$500,000 Over \$500,000 Over \$1,000 opolus 15% of the excess over \$500,000 Over \$1,000 opolus 10% of the excess over \$1,000,000 Over \$1,000 opolus 10% of the excess over \$1,000,000 Over \$1,000,000 S100,000 plus 5% of the excess over \$1,000,000 Over \$1,000,000 S225,000 plus 5% of the excess over \$1,000,000 Over \$1,000,000 S225,000 plus 5% of the excess over \$1,000,000 Over \$1,000,000 S1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$1,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$1,000,000 \$24 Grassroots nontaxable amount (enter 25% of line 41) 43 Subtract line 42 from line 36 Enter -0 - if line 42 is more than line 36 43 Interest line 42 from line 38 Enter -0 - if line 41 is more than line 38 44 Subtract line 41 from line 38 Enter -0 - if line 41 is more than line 38 45 Caution If there is an amount on either line 43 or line 44, file Form 4720 4 - Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five column See the instructions for lines 45 through 50 on page 9 of the instructions) Lobbying Expenditures During 4-Year Averagin Calendar year (or fiscal (a) (b) (c) (d) (d) year beginning in) 2000 1999 1998 1998 1997 45 Lobbying nontaxable amount 46 Lobbying expenditures 48 Grassroots nontaxable amount	Limits on Labburg Expenditures
36 Total lobbying expenditures to influence public opinion (grassroots lobbying) 37 Total lobbying expenditures to influence a legislative body (direct lobbying) 38 Total lobbying expenditures (add lines 36 and 37) 39 Other exempt purpose expenditures 40 Total exempt purpose expenditures (add lines 38 and 39) 40 Lobbying nontaxable amount Enter the amount from the following table - If the amount on line 40 is - Not over \$500,000 Over \$50,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 Over \$1,000,000 Over \$1,000,000 S10,000,000 S1	t to the second of the second
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38 Total lobbying expenditures (add lines 36 and 37) 39 Other exempt purpose expenditures 39 Total exempt purpose expenditures (add lines 38 and 39) 40 Total exempt purpose expenditures (add lines 38 and 39) 41 Lobbying nontaxable amount Enter the amount from the following table - If the amount on line 40 is - Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$1,000 000 but not over \$1,500,000 Over \$1,000 000 but not over \$1,000,000 Over \$1,000,000 Over \$17,000,000 S225,000 plus 15% of the excess over \$1,000,000 Over \$1,000,000 Over \$17,000,000 S225,000 plus 5% of the excess over \$1,000,000 Over \$1,000,000 S225,000 plus 5% of the excess over \$1,000,000 Over \$1,000,000 S225,000 plus 10% of the excess over \$1,000,000 S225,000 plus 5% of the excess over \$1,000,000 Over \$1,000,000 S225,000 plus 5% of the excess over \$1,000,000 Over \$1,000,000 S225,000 plus 5% of the excess over \$1,000,000 Over \$1,000,000 S225,000 plus 10% of the excess over \$1,000,000 Over \$1,000,000 S225,000 plus 10% of the excess over \$1,000,000 Over \$1,000,000 S225,000 plus 10% of the excess over \$1,000,000 Over \$1,000,000 S225,000 plus 10% of the excess over \$1,000,000 Over \$1,000,000 S225,000 plus 10% of the excess over \$1,000,000 Over \$1,000,000 S225,000 plus 10% of the excess over \$1,000,000 Over \$1,000,000 S225,000 plus 10% of the excess over \$1,000,000 Over \$1,000,000 S225,000 plus 10% of the excess over \$1,000,000 Over \$1,000,000 S225,000 plus 10% of the excess over \$1,000,000 Over \$1,000,000 S225,000 plus 10% of the excess over \$1,000,000 Over \$1,000,000 S225,000 plus 10% of the excess over \$1,000,000 Over \$1,000,000 S225,000 plus 10% of the excess over \$1,000,000 Over \$1,000,000 Over \$1,000,000 S225,000 plus 10% of the excess over \$1,000,000 Over \$1,000,000 Over \$1,000,000 Over \$1,000,000 S225,000 plus 10% of the excess over \$1,000,000 Over	
39 Other exempt purpose expenditures 40 Total exempt purpose expenditures (add lines 38 and 39) 41 Lobbying nontaxable amount Enter the amount from the following table - If the amount on line 40 is - The lobbying nontaxable amount is - Not over \$500,000 Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 Over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000 Over \$1,000,000 but not over \$1,7,000,000 \$225,000 plus 5% of the excess over \$1,000,000 Over \$1,7,000,000 \$1,000,000 \$1,000,000 Over \$1,7,000,000 Over \$1,7,000,00	
40 Total exempt purpose expenditures (add lines 38 and 39) 41 Lobbying nontaxable amount	
41 Lobbying nontaxable amount Enter the amount from the following table - If the amount on line 40 is - Not over \$500,000 20% of the amount on line 40 Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 Over \$1,000,000 but not over \$1,7,000,000 \$175,000 plus 10% of the excess over \$1,000,000 Over \$1,000,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,000,000 42 Grassroots nontaxable amount (enter 25% of line 41) 42 43 Subtract line 42 from line 36 Enter -0- if line 42 is more than line 36 43 Subtract line 41 from line 38 Enter -0- if line 41 is more than line 38 44 Caution If there is an amount on either line 43 or line 44, file Form 4720 4 - Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five column See the instructions for lines 45 through 50 on page 9 of the instructions) Lobbying Expenditures During 4-Year Averagin Calendar year (or fiscal (a) (b) (c) (d) year beginning in) 2000 1999 1998 1997 45 Lobbying ceiling amount (150% of line 45(e)) 47 Total lobbying expenditures 48 Grassroots nontaxable amount	' ' '
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Over \$1,000 000 but not over \$1,500,000 Over \$15,000,000 but not over \$17,000,000 Over \$17,000,000 \$225,000 plus 5% of the excess over \$1,000,000 Over \$17,000,000 \$26 crassroots nontaxable amount (enter 25% of line 41) 42 Subtract line 42 from line 36 Enter -0- if line 42 is more than line 36 43 Subtract line 41 from line 38 Enter -0- if line 41 is more than line 38 44 Subtract line 41 from line 38 Enter -0- if line 41 is more than line 38 Caution If there is an amount on either line 43 or line 44, file Form 4720 4 - Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five column See the instructions for lines 45 through 50 on page 9 of the instructions) Lobbying Expenditures During 4-Year Averagin Calendar year (or fiscal (a) (b) (c) (d) year beginning in) 2000 1999 1998 1997 45 Lobbying ceiling amount (150% of line 45(e)) 47 Total lobbying expenditures 48 Grassroots nontaxable amount	_ <i>\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\</i>
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Calendar year (or fiscal (a) (b) (c) (d) year beginning in) 2000 1999 1998 1997 45 Lobbying nontaxable amount 46 Lobbying ceiling amount (150% of line 45(e)) 47 Total lobbying expenditures 48 Grassroots nontaxable amount	See the instructions for lines 45 through 50 on page 9 of the instructions)
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49. Cracercote polyna amount (150% of line 49/c)\	ontaxable amount 0
	4500 - Fl 40(-)
49 Grassroots ceiling amount (150% of line 48(e))	ing amount (150% of line 48(e)) 0
50. Grangroote labburg expanditures	shipung expenditures
50 Grassroots lobbying expenditures Part VI-B Lobbying Activity by Nonelecting Public Charities	
(For reporting by organizations that did not complete Part VI-A) (See page 9 of the instructions)	
During the year, did the organization attempt to influence national, state or local legislation, including	
any attempt to influence public opinion on a legislative matter or referendum, through the use of	
a Volunteers	
b Paid staff or management (include compensation in expenses reported on lines c through h) X	
i ald state of the light define it functions combensation in expenses reported on initial control in the combens of the comben	Tunnanananananananananananananananananan
Turminum.	
c Media advertisements X	
c Media advertisements X d Mailings to members, legislators, or the public X	'
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c Media advertisements d Mailings to members, legislators, or the public e Publications, or published or broadcast statements f Grants to other organizations for lobbying purposes Direct contact with legislators, their staffs, government officials, or a legislative body h Rallies demonstrations seminars conventions speeches, lectures, or any other means	······································

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Part VII	Information Regarding 1	ransfers To and	Transactions and	Relations	nips With

	Noncharitable Exempt Organizations (See page 9 of the instructions)		
51	Did the reporting organization directly or indirectly engage in any of the following with any other organization descri	bed in	
	section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations	zations?	
2	Transfers from the reporting organization to a noncharitable exempt organization of		Ye
	(I) Cash	51a(ı)	
	(ii) Other assets	a(II)	
Ь	Other transactions		

(i)	Sales or exchanges of assets with a noncharitable exempt organization
(II)	Purchases of assets from a noncharitable exempt organization

- (III) Rental of facilities, equipment, or other assets
- (iv) Reimbursement arrangements
- (v) Loans or loan guarantees
- (vi) Performance of services or membership or fundraising solicitations

	ing or racinties, et	• • •		•						L	<u> </u>	<u></u>	<u> </u>
d if the	e answer to any of	the above is "	res," complet	te the followin	ig sche	edule Co	lumn (b) s	hould alwa	ays shov	٧			
the f	air market value o	f the goods, ot	her assets, o	r services givi	en by t	he reporti	ing organiz	ation If t	he				
orga	nization received	less than fair m	arket value ii	n any transac	tion or	sharing a	arrangeme	nt, show ir	column	1			
(d) ti	he value of the go	ods, other asse	ts, or service	s received			-						
(a)	(b)		(c)					(0	1)	_			
Line no	Amount involved	Name of nonc	hantable exemp	ot organization	1	Descript	tion of transf	-	•	l sharing a	ırrander	ments	
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52a le +b.	e organization dire	ethy or underect	ly affiliated w	uth or related	to on		tay ayamı	ot organiza	otions.				
	ribed in section 50	•	•	•				or organiza	ations		V		lo
	es," complete the t		•	1 2600011 20 1((0)(3))	OI III SECI	1011 527 7				Yes	۱۰ لک	ıu
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	(a)		_ , '	(b)	ĺ		_	. (c	i) 4 1 - 4				

(a)	(b)	(c)
Name of organization	Type of organization	Description of relationship
		
	 	
_ _		
	 	
	- 	
		

Form 8868 (12	2000)				Page Z
Note: Only of	filing for an Additional (no. automatic) 3-Month Exterior plete Part II if you have already been granted an automiting for an Automatic 3-Month Extension, complete	utomatic 3-month	extension on a	d check this box i previously filed Fo	. ► □ rm 8868
• if you are	Additional (not automatic) 3-Month Extension	of Time_Must	File Original	and One Conv.	
Type or	Name of Exempt Organization			Employer identificate	
print	President, To steer of well of	W. Clark	20790346		` '/_
File by the extended due date for	Number, street and room or suite no If a PO box see ins			For IRS use only	aran su sa u
filing the return See instructions	City, town or post office, state, and ZIP code For a foreign addre	ss see instructions			
	of return to be filed (File a separate application for ea	ch return)			
Form 990	☐ Form 990-EZ ☐ Form 990 T (sec 401(a) or	408(a) trust) 🔲 Fo	orm 1041 A orm 4720	Form 5227	Form 8870
STOP: Do no	ot complete Part II if you were not aiready granted an a	sutomatic 3-monti	n extension on	a previously filed F	orm 8868
• If the orga	nization does not have an office or place of business i	n the United State	es, check this t	oox .	, ▶ 🏻
a if this is fo	r a Group Return, enter the organization's four digit Gr	roup Exemption Ni	umber (GEN) 🗀	if t	this is
for the who l	le group, check this box ► ∐ If it is for part of the FIN's of all members the extension is for	group, check this	s box ► 🗀 a	and attach a list wil	th the
4 I reque	st an additional 3-month extension of time until $-\mathcal{H}$	1 4 15		<u>- ک</u> یا 20	
5 For cal	endar year or other tax year beginning	と/_ 、20ご答	'and ending		1.2.C
	an uses to fee less than 12 months shock season.	Initial return	Final return 1 1	l Change in accoun	itino period
7 State	a datad why you need the extension $\mathcal{F}(f)(f)$	1 1/342 75 - 11/21	1 Jan 1 J		
	- Liy - Li' - Li - Aus - Li				
8a If this a	application is for Form 990-BL, 990-PF, 990-T, 4720, indable credits. See instructions	or 6069, enter the	e tentative tax,	less any	
	pplication is for Form 990-PF, 990-T, 4720, or 6069, e	nter any refundah	le credits and i	estimated	
tax pay	pplication is for Form 990-PF, 990-1, 4720, 61 0009, 6. ments made include any prior year overpayment all sly with Form 8868	lowed as a credit	t and any ame	ount paid	
	e Due. Subtract line 8b from line 8a Include your payn	nost with this form	or if required	l denosit	
c Balanc with Fi instruct	TD coupon or, if required, by using EFTPS (Electro	nic Federal Tax	Payment Syst	em) See 	0_
	Signature and \	Verification			
Under penalties It is true correc	of perjury, I declare that I have examined this form, including accompa t, and complete and that I am authorized to prepare this form	anying schedules and s	tatements and to	the best of my knowledg	e and belief,
			/ -		
Signature ►	Trile ►	. / <u>/ 7 /</u>	<u> </u>	Date ▶	
	Notice to Applicant—To Be	Completed by	the IRS		
□ Walkawa	approved this application. Please attach this form to the org				
☐ We have	not approved this application. However, we have granted a 1 the organization's return (including any prior extensions). This generated to be made on a timely return. Please attach this for	10 day grace period i grace period is consi	idelea in de a Aa	the date shown below lid extension of time f	or the due or elections
☐ We have	e not approved this application. After considering the reasons : Te are not granting a 10 day grace period	stated in item 7, we i	cannot grant you	r request for an extens	sion of time
☐ We can	not consider this application because it was filed after the du	e date of the return	for which an ext	ension was requested	
	Ву				
Director				Date	
Alternate Mareturned to a	ailing Address — Enter the address if you want the co in address different than the one entered above	py of this applicat	ıon for an addı 	tional 3-month exte	insion
	Name				
Type or print	Number and street (include suite, room, or apt. no.) Or a	P O. box number			
	City or town, province or state, and country (including po	ostal or ZIP code)			

Form **8868** (December 2000)

Department of the Treasury

Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

► file a separate application for each return

OMB No 1545 1709

▶☑ If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box • If you are filing for an Additional (not automatic) 3-Month Extension, complete only Part II (on page 2 of this form) Note: Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868. Automatic 3-Month Extension of Time—Only submit original (no copies needed) Note: Form 990-T corporations requesting an automatic 6 month extension—check this box and complete Part I only . All other corporations (including Form 990-C filers) must use Form 7004 to request an extension of time to file income tax returns Partnerships, REMICs and trusts must use Form 8736 to request an extension of time to file Form 1065, 1066, or 1041 Employer identification number Name of Exempt Organization Type or Trustees of warrendinge print Number, street, and room or suite no. If a P.O. box, see instructions File by the וז מ א 67 filing your return See City, town or post office, state, and ZIP code. For a foreign address, see instructions instructions 01267 LLLICHS TOWN. 11) A Check type of return to be filed (file a separate application for each return) Form 4720 Form 990-T (corporation) Form 990 Form 5227 ☐ Form 990-T (sec 401(a) or 408(a) trust) Form 990-BL ☐ Form 990-T (trust other than above) Form 6069 Form 990-EZ Form 8870 Form 1041-A Form 990-PF If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization is four digit Group Exemption Number (GEN). If this is for the whole group, check this box ▶□ If it is for part of the group, check this box ▶ □ and attach a list with the names and EINs of all members the extension will cover 1 request an automatic 3-month (6-month, for 990-T corporation) extension of time until INVETI 15, 20 0.2 to file the exempt organization return for the organization named above. The extension is for the organization's return for ▶ ☐ calendar year 20 _ _ or 2 If this tax year is for less than 12 months, check reason 🔲 Initial return 🔲 Final return 🔲 Change in accounting period 3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions b If this application is for Form 990-PF or 990-T, enter any refundable credits and estimated tax payments made, include any prior year overpayment allowed as a credit c Balance Due. Subtract line 3b from line 3a Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System) See instructions Signature and Verification Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief it is true correct and complete and that I am authorized to prepare this form Tale ▶ Signature > For Paperwork Reduction Act Notice, see Instruction Cat No 27916D

1

FORM 990 PAGE I, PART I Line Id

WILLIAMS COLLEGE \$5,000 Donors FY01

9-Aug-2001 Page 1

\$15,264,902.61

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WILLIAMS COLLEGE

\$5,000 Donors FY01

9-Aug-2001 Page 4

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\$150,000.00

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Anonymous Donor 19 \$136,000.00

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9-Aug-2001 Page 8

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9-Aug-2001 Page 14

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9-Aug-2001 Page 19

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9-Aug-2001 Page 24

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9-Aug-2001 Page 27

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9-Aug-2001 Page 32

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9-Aug-2001 Page 33

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9-Aug-2001 Page 35

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9-Aug-2001 Page 41

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9-Aug-2001 Page 44

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		Į	Beginning	 End
1	Bonds	1	161,986,857	 196,407,805
2	Real Estate Mortgages & Other	2 [29,378,653	26,882,376
3	Privately Held Partnerships	3 [540,836,688	351,377,005
4	Mutual Funds	4	102,352,373	81,446,725
5	Net Accounts Receivable / Payable	5 [17,600,578	3,096,188
6		6		
7		7		
8		8		
9		9 [
10		10 [
11	Total other investments	[852,155,149	659,210,099

Line 58 (Form 990) - Other Assets

		Beginning	End
1 Accrued Investments	. 1	3,946,004	2,865,630
2	2		
3	3		
4	4		
5	5		
6	6		
7	7		
8	8		
ý	9		
10	10		
11 Total other assets		3,946,004	2,865,630

Line 65 (Form 990) - Other Liabilities

	Beginning	End
1 Present Value of Future Beneficiary Payments 1	32,990,106	31,148,393
2 Government Advances for Student Loans 2	3,368,264	3,434,031
3		
4		
5		
6		
7		
8		
9		
10		
11 Total other liabilities	36,358,370	34,582,424

Williams College EIN 04-2104847 Form 990 - June 30, 2001

Page 1, Part 1, Line 8(c)

Page 5, Part VI, Line 80

No separate accounting is maintained for accumulation of total sales of securities. Therefore, the only amount available from a practical standpoint is the net realized gain from the sale of these securities.

Page 2, Part II, Line 42 Depreciation Expense		2001
Land Improvements	5	565,207
Building		6,534,033
Equipment	_	2,195 632
	\$	9,294,872
Page 2, Part II, Line 43(e) Includes various expenses such as office, maintenance and repairs, athletics contact services, etc. not practical to enumerate separately	, libi	ary,
Page 3, Part IV, Line 51(c)		
(Receivables are shown net of reserves)		<u>2001</u>
Current Unrestricted Fund Notes Rec	ş	812
Student Loans - Loan Fund	_	5,919,521
	\$	5,920,333
Page 3 Part (1/ Line 57/h)		
Page 3, Part IV, Line 57(b) Accumulated Depreciation		2001
Accompliated Depreciation		2001
Land Improvements	\$	4,545,563
Building	•	93,199,919
Equipment		23,104,503
	\$	120,849,986
Page 3, Part IV, Line 64(a)		
Massachusetts Health & Educational Facilities		
Authority Bonds		<u>2001</u>
Some A 4 5 5 2504 due through 2007	s	2 355 000
Senes A, 4 5-5 25%, due through 2007 Senes D, 3-5 70%, due through 2017	ð	2,365,000 13,990,000
Senes E, vanable, due through 2014		19,200,000
Series F, 5 5-5 75, due through 2026		32,000,000
Series G, 5 50%, due through 2014		9,255,000
Ceries C, 3 50 M, due unough 2014	<u> </u>	
	J	76,810,000
Page 3, Part IV, Line 65		<u>2001</u>
Present Value of Future Beneficiary Payments	\$	31,148,393
Government Advances for Student Loans	_	3,434,031

34,582 424

Faculty Club

Williamstown, MA - Exempt

School, College & University Underwriters, Ltd. - Non Exempt Hamilton, Bermuda

Williams College Land Foundation, Inc Williamstown MA - Exempt

Clark Art Institute

Williamstown, MA - Exempt

Page 6, Part VII, Line 103(a) Miscellaneous Income	:	<u>2001</u>	
Deposit Forfeits	\$	4,800	
Commission		-	
Reimb Expenses		229,421	
Sale of Minor Equipment		•	
Other Misc		397,424	
Rebates		10,508	
	\$	642,153	

Schedule A

Page 2, Part III, Line 2

c) Housing and an automobile were provided to an officer for the convenience of the College The officer is required to live on campus as part of his/her duties

Page 2, Part III, Line 4

The College grants financial aid to student based on federal and college guidelines

Page 4, Part V, Line 34A

Students at Williams College receive Title IV federal financial aid

excel 990-01

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Williams College Schedule II - Investments For The Year Ending June 30, 2001

Security Description	Per/Units	Book Value	Market Value
BONDS			
AES CORP SR SUB NTS CALL	2,540,000	2,787,500	2,628,900
AUTOZONE INC NTS	5,510,000	5,160,143	4,895,800
CANADA GOVT BDS (CAD)	13,300,000	8,512,378	8,650,223
CERTIFICATES ACCRUAL TREAS SECS SER-INT	1,000	745	629
CITIGROUP INC SUB NTS	5,890,000	5, 94 5,150	6,114,115
COLLEGE & UNIV FAC LN TR TWO SEQUENTI	493,866	324,099	447,200
CSC HLDGS INC SR NT	4,075,000	3,968 031	3,871,821
EUROPEAN INVESTMENT BANK UNSUB (EUR)	6,620,000	5,388,272	5,452,684
FEDERAL HOME LN BANK BDS	2,300,000	2,336 937	2,336,111
FEDERAL HOME LN BANKS BONDS	6,000,000	5,744 040	6,229,680
FEDERAL HOME LN BKS BD	5,000,000	4,327,900	4,783,600
FEDERAL HOME LN MTG CORP (EUR) SR UNSUB	5,800,000	5,107,874	4,987,183
FEDERAL HOME LN MTG CORP DEB	6,250,000	6,878,164	6,673,813
FEDERAL HOME LN MTG CORP DEB CALL	1.000,000	962,430	985.160
FEDERAL NATL MTG ASSN	1,000,000	1,014,500	1,006,560
FEDERAL NATL MTG ASSN GTD REMIC 97-17-M	2,716,000	2,646,827	2,716,000
FEDERAL NATL MTG ASSN MED TERM NT CALL	6,425,000	6,190,993	6,344,131
FEDERAL NATL MTG ASSN MTG PL	508,904	498,509	519,727
FEDERAL NATL MTG ASSN NT	5,325,000	5,373,978	5,503,917
FEDERAL NATL MTG ASSN SER 1997-11 CL E	2,650,000	2,455,805	2,640,884
FORD CR AUTO OWNER TR 98 B ABS CL A4	1,727,527	1,751,582	1,729,686
FORD MOTOR CO BDS	4,600,000	4,409,124	4,001,218
FORD MTR CR CO NT	4,220,000	4,277,975	4,425,345
GENERAL MILLS INC MTN TRANCHE #TR 00132	3,940,000	3,938,463	4,026,522
GOVERNMENT NATL MTG ASSN MTG POOL	32,069,027	30,882,749	- 31,811,945
ISRAEL ST DLR CURRENT INCOME BD	2,500	2,200	2,250
MOTOROLA INC NTS	4,075,000	3,971,658	3,745,944
ORTHEDU CO DTD 12/31/1993 9% 12/31/2013	175,000	175,000	175,000
RESIDENTIAL FDG MTG SECS I INC 98 S5 A12	1,000,000	990,156	974,3 70
STAPLES INC SR NTS	2,000,000	1,936,373	1,844,040
TENNESSEE VALLEY AUTH PWR BD SER E	8,300,000	8,197,671	8,440,688
THE SHARON COUNTY CLUB INC	5,000	5,000	5,000
U S TREAS SEC STRIPPED INT PMT	13,000	12,198	11,734
U S TREAS SEC STRIPPED INT PMT STRIPPED	10,000,000	7,272,962	3,962,300
UNITED STATES DEPT TR 93-3 CL 2 ZA	1,817,934	1,639,314	1,822,479
UNITED STATES DEPT VETERAN AFFAIRS REMIC	3,929,500	3,573,389	3,971,231
UNITED STATES TREAS BDS	28,308,000	28,100,109	30,424,303
UNITED STATES TREAS NTS	6,208,000	6,344,721	6,625,391
UNITED STATES TREAS NTS INFLATION INDEX	4,038,381	3,810,235	4,129,244
WAL MART STORES INC NT	6,250,000	6,153,008	6,475,125
WASTE MGMT INC DEB	1,000,000	1,047,654	1.015.850
TOTAL BONDS		194,115,817	196,407,805
STOCKS			
ACE LTD	19,600	756,115	766,164
ADC TELECOMMUNICATIONS INC	31,800	316,112	209,880
ADELPHIA COMMUNICATIONS CORP CL A	9,600	433,268	393,600
ADOBE SYSTEMS INC	95,145	3,839,589	4,471,815

Security Description	Par/Units	Book Value	Market Value
AES CORP	108,352	2,666,937	4,664,554
AGERE SYS INC CL A	40,500	322,070	295,650
AMERICAN CONTL CORP NEW	1	1	1
AMERICAN EXPRESS CO	197,405	5,135,044	7,659,314
AMERICAN INTERNATIONAL GROUP INC	162,799	7,060,169	13,839,543
AMERICAN POWER CONVERSION CORP	16,700	282,855	263,025
AMERICAN STANDARD COS INC	5,200	322,710	312,520
ANADARKO PETROLEUM CORP	13,500	869,789	727,785
AOL TIME WARNER INC	242,880	11,413,842	12,872,640
ARCH COAL INC	13,400	408,119	346,658
ARGOSY RLTY CORP PFD	5	150	150
AT&T CORP LIBERTY MEDIA GROUP CL A	150,200	2,346,570	2,626,998
AUTOZONE INC	206,100	5,930,282	7,728,750
AVON PRODUCTS INC	191,314	7,052,801	8,854,012
BAKER HUGHES INC	35,659	845,636	1,194,577
BALLARD POWER SYSTEMS INC	(2,200)	(156,896)	(102,432)
BECTON DICKINSON & CO	269,888	6,870,878	9,659,292
BED BATH & BEYOND INC	52,000	797,036	1,622,400
BELAIR REAL ESTATE CORP RESTD	20	60	60
BELCREST REALTY CORP PFD	20	60	60
BELMAR RLTY CORP	10	300	300
BELMAR RLTY CORP PFD	10	300	300
BELPORT RLTY CORP PFD	5	150	150
BELRIEVE RLTY CORP OC PFD	5	150	150
BERKSHIRE HATHAWAY INC DEL CL A	36	2,356,571	2,498,400
BIG LOTS INC	14,700	187,516	201,096
BRAZONICS INC STPD SALE RESTD	385	30,353	30,353
BRUNSWICK CORP	14,200	324,009	341,226
CABLETRON SYSTEMS INC	32,900	574,133	751,765
CABLEVISION SYS CORP RAINBOW MEDIA GRP	22,400	431,615	577,920
CABLEVISION SYSTEMS CO N/C CABLEVISION**	44,800	2,863,734	2,620,800
CABOT MICROELECTRONICS CORP	55,700	3,645,858	3,453,400
CAPSTONE TURBINE CORP	(13,800)	(407,490)	(304,842)
CARNIVAL CORP	162,712	4,647,965	4,995,258
CHARTER ONE FINANCIAL INC	12,200	341,997	389,180
CINTAS CORP	137,471	4,715,986	6,358,034
CISCO SYSTEMS INC	92,800	2,526,576	1,688,960
CITIGROUP INC	260,277	6,791,147	13,753,037
CITIZENS COMMUNICATIONS CO CL B	90,200	1,125,313	1,086,910
CLEAR CHANNEL COMMUNICATIONS INC	110,740	6,847,589	6,943,398
CNET NETWORKS INC	31,700	865,913	412,100
COLUMBIA CHANNEL GOLD MINING CO	2,284	1	1
CONCORD EFS INC	4,500	222,750	234,045
CONTINENTAL AIR LINES INC CL B	5,600	294,590	275,800
CORNING INC	133,285	2,233,602	2,227,192
COVANCE INC	12,000	232,833	271,800
CREE INC	(14,800)	(461,800)	(386,946)
CURAGEN CORP	3,700	112,787	134,680
CVS CORP	160,809	6,827,982	6 ,2 07,227

Security Description	Par/Units	Book Value	Market Value
DANAHER CORP	3,900	266,984	218,400
DELL COMPUTER CORP	120,300	3,142,686	3,145,845
DIGITAL LIGHTWAVE INC	(14,900)	(567,763)	(550,704)
DOVER CORP	173,349	6,046,179	6,526,590
DYNEGY INC NEW CL A	9,100	423,872	414,050
ECHOSTAR COMMN CORP NEW CL A	33,100	1,102,932	1,073,102
EL PASO CORP	51,836	3,737,444	2,723,463
ELECTRONIC DATA SYSTEMS CORP NEW	97,188	5,426,514	6,074,250
EMC CORP	98,800	2,907,702	2,889,900
ENTERCOM COMMUNICATIONS CORP	5,200	244 860	278,772
FANNIE MAE	198,106	10,023,992	16,844,953
FEDEX CORP	137,100	4,718,433	5,511,420
FLOWERS FOODS INC	41,313	847,743	1,295,163
FMR CORP	755	449,971	540,293
TAR CORP	3,523	2,270,540	2, 221 ,129
FRANKLIN RESOURCES INC	124,455	4,383,219	5,696,305
GATEWAY INC	20,600	393,638	338,870
GENERAL ELECTRIC CO	279,335	10,634,016	13,617,581
GEODYNE RESOURCES INC LEASE #	1	10,054,010	10,7,10,61
GILLETTE CO	152,837	4,550,067	4,430,745
GOODRICH CORPORATION	8,800	3 29 ,110	334,224
GRAINGER W W INC	171,682	5,813,763	7,066,431
HARMAN INTERNATIONAL INDS INC	8,100	310,279	308,529
HCA INC	42,600	1,516,997	1,925,094
HEALTH MGMT ASSOC INC NEW CL A	16,000	299,878	336,640
HEALTHSOUTH CORP	32,300	517,345	515,831
HERSHEY FOODS CORP	91, 2 94	5,270,225	5,633,753
HEWLETT PACKARD CO	216,718	6,489,363	6,198,135
HOME DEPOT INC	146,449	• •	6,817,201
HOUGHTON MUFFLIN	80	3,787,192	4,792
HUNTER ENVIRONMENTAL SVCS INC	10,000	4,792 57,500	4,792
12 TECHNOLOGIES INC	13,100	300,360	259,380
ICI CHEMICALS & POLYMERS HLDGS INC ESCR	13,100	1 1	227,36U 1
DEC PHARMACEUTICALS CORP	3,500	105 140	236.016
IMMUNEX CORP NEW	17,700	185,148 282,501	236,915
INSURANCE GIFTS	17,700	25,963	314,175 25,963
INTEGRATED DEVICE TECHNOLOGY INC	9,200	25,963 31 6,3 16	25,963 291,548
INTEL CORP	111,920	· ·	3,273,660
INTERNATIONAL BUSINESS MACHINES CORP	109,650	1,553,791	
INTUIT INC	25,600	7,539,319	12,390,450
JOHNSON & JOHNSON CO	160,082	915,485 5,526,564	1,023,744
JOHNSON S C & SON INC OC THIRD PFD	1,000	, ,	8,004,100 112,310
KAISER GROUP INTL INC ESCROW	1,000	112,310 0	_
KEYSPAN CORP	4,400	176,484	13 1 60 ج
KINDER MORGAN INC KANS	4,600	-	
L 3 COMMUNICATIONS HLDGS INC	15,900	241,156 1,179,013	231,150 1,213,170
LAMAR ADVERTISING CO	8,300	1,179,013 3 25,9 95	365,200
LEAR CORP	10,100	261,818	3 52, 490
LEGGETT & PLATT INC	211,743	201,818 4,543,813	4,664,698
THE COLUMN THE PARTY NAMED IN COLUMN THE PAR	411,743	4,243,613	4, 004 ,078

Security Description	Par/Units	Book Value	Market Value
LEUMI USA INVT CORP PFD 6% SER A	1	1	1
LION OIL ROYALTY	1	i	1
MACDERMID INC	36,700	1,367,221	660,600
MARINE PROTEIN CORP	200	1	1
MASCO CORP	246,838	5,235,472	6,161,076
MBNA CORP	131,068	2,446,068	4,325,244
MCCORMICK & CO INC NON VTG	123,514	3,844,643	5,190,058
MCDATA CORP	2.856	44,473	50,123
MCDONALDS CORP	181,283	4,558,882	4,905,518
MEDTRONIC INC	85 026	3,757.215	3,912,046
MERCK & CO INC	114,754	4,736,341	7,333,928
METTLER-TOLEDO INTERNATIONAL INC	7,100	383.519	307,075
MICROSOFT CORP	24.600	1,806,449	1,795,800
MILLIPORE CORP	6,800	385,148	421,464
MINERALS TECHNOLOGIES INC	9,200	306,360	394,864
MINNESUTA MINING & MANUFACTURING CO	20,700	2,564,911	2,361,870
MIPS TECHNOLOGIES INC CL B	15,000	370,163	193,500
MOLEX INC CL A NON VTG	130,318	3,013,460	3,886,083
MOTOROLA INC	193,908	3,719,501	3,211,116
NABORS INDUSTRIES INC	6,900	367,244	256,680
NATIONAL SEMICONDUCTOR CORP	15,900	353,030	
NEWMONT MINING CORP	88,100	1,545,026	463,008
NOBLE AFFILIATES INC	31,500	993,278	1,639,541
NRG ENERGY INC	4,200	111,242	1,113,525 92,736
NTL INC	308,200	4,566,589	•
OFFICE DEPOT INC	736,200		3,713,810
ORACLE CORP	189,700	9,119,409 4,062,250	7,641,756
PALM INC	381,413	4,194,018	3,604,300
PARKER HANNIFIN CORP	6,500	280,451	2,3 15,177 275,86 0
PEREGRINE SYS INC	11,500	239,613	· ·
PHILIP MORRIS COS INC	186,825	5,818,238	333,500 9,481,369
PHIZER	480	20,345	20,345
POLYCOM INC	14,000	336,061	323,260
PRECISION CASTPARTS CORP	155,812	4,180,436	5,830,485
PROGRESSIVE CORP OHIO	80,934	6,138,138	10,941,467
QLOGIC CORP	4,700	170,968	302,915
RETEK INC	3,100	67,638	148,614
RIGEL PHARMACEUTICALS INC	47,500	334,500	403,750
ROHM & HAAS CO	11,500	395,777	378,350
SCHLUMBERGER LTD	81,519	4,003,900	4,291,975
SCHWAB CHARLES CORP NEW	15,800	276,453	248,850
SCI SYSTEMS INC	21,600	512,694	550,800
SEALED AIR CORP NEW	10,299	333,173	383,638
SENSIENT TECHNOLOGIES CORP	8,354	33,990	171,424
SENSORMATIC ELECTRONICS CORP	13,700	274,448	232,900
SIEBEL SYSTEMS INC	(8,100)	(333,493)	(379,890)
SMURFIT STONE CONTAINER CORP	30,500	469,343	494,100
SPRINT CORP PCS COM SER 1	195,800	3,255,875	4,728,570
SPX CORP	3,600	382,377	450,648

Security Description	Par/Units	Book Value	Market Value
ST PAUL COS INC	10 800	501,312	547,560
STAPLES INC	79,400	1,139,782	1,269,606
SUNGARD DATA SYSTEMS INC	10,600	260,208	318,106
SYMANTEC CORP	8,200	503,562	358,258
SYMBOL TECHNOLOGIES INC	16,100	400,478	357,420
SYNOPSYS INC	21,900	1,103,557	1,059,741
SYSCO CORP	381,356	4,701,493	10,353,815
TENET HEALTHCARE CORP	58,100	2,087,444	2,997,960
TERADYNE INC	8,500	310,477	297,500
TEVA PHARMACEUTICAL INDS LTD ADR	52,577	1 611,669	3,275,547
TEXAS INSTRUMENTS INC	211,827	4.021,466	6,757,281
THERMO ELECTRON CORP	32,900	841,344	724,458
TMP WORLDWIDE INC	13,700	742,564	822,000
UNITED PARCEL SVC INC CL B	77,167	4,244,651	4,460,253
UNITED TECHNOLOGIES CORP	33,500	2,514,199	4,454,210
UNITEDHEALTH GROUP INC	102,340	3,938,432	6,319,495
UNIVERSITY CLUB CO	102,340	1,500,402	ر دوم و درون درون درون درون درون درون درون در
UNUMPROVIDENT CORP	102,130	1,707,415	3,280,416
USA EDUCATION INC	33,600	2,148,284	
VARIAN INC	8,000	232,758	2,452,800
VIACOM INC CL B		•	258,400
WATSON PHARMACEUTICALS INC	164,137	8,583,850	8,494,090
WEATHERFORD INTERNATIONAL INC	9,300	475,566 280,372	573,252
WESTERN WIRELESS CORP CL A	5,900	289,372	283,200
WINK COMMUNICATIONS INC	7,100	281,488	305,300
WORLDCOM INC/WORLDCOM GROUP	35,600	852,366	91,136
WPP GROUP PLC ADR	219,500	6,215,623	3,116,900
	70,418	3,352,582	3,528,505
XL CAPITAL LTD CL A	5,800	440,935	476,180
YAHOO INC	21,300	413,964	425,787
ZALE CORP NEW	8,100	235,851	272,970
TOTAL STOCKS		358,926,670	440,324,986
LIMITED PARTNERSHIPS		T	
ACCEL V		3,192,902	5,064,346
ACCEL VI		4,977,544	8,212,223
ACCEL VII		3,750,000	4,232,510
ACCEL VIII		1,000,000	842,738
AG CAPITAL RECOVERY PARTNERS		9,284,808	10,919,294
ALLEN VALUE PARTNERS		600,500	560, 596
ARGO PARTNERSHIP		1,522,644	1,374,869
BATTERY VENTURES IV		2,906,496	4,929, 119
BATTERY VENTURES V		4,453,194	3,661,959
BATTERY VENTURES VI		1,325,000	1,229,678
BERKSHIRE FUND IV		3,474,649	1,057,120
BERKSHIRE FUND V		2,034,827	2,109,350
BERKSHIRES CAPITAL INVESTORS		896,865	2,675,150
BERKSHIRES CAPITAL INVESTORS II		2,400,000	1,749,661
BRENTWOOD ASSOCIATES VII BRENTWOOD ASSOCIATES VIII		1,536,469	3,265,726
RKEN I MOOD V220CIV LEZ AIII		2,935,008	7,401,684

Security Description	Par/Units	Book Value	Market Value
BRENTWOOD ASSOCIATES IX		3,852,832	6,785,317
CLAYTON & DUBILIER PRIVATE EQUITY FUND IV		2,988,423	2,442,418
CLAYTON DUBILIER & RICE FUND V		19,387,198	25,517,075
CLAYTON DUBILIER & RICE FUND VI		7.211.126	7,551,039
COMPOUND CAPITAL GROWTH FUND		5,000,000	6,493,479
DLJ MERCHANT BKG PARTNERS II		4,186,846	4,644,094
DLJ MERCHANT BKG PARTNERS III		1,363,055	1,419,774
DOUBLE BLACK DIAMOND		10,000,000	10,615,000
ENDOWMENT & FNDTN RLTY JMB II		320,511	4,303
ESL LIMITED		10,000,000	14,158,275
FS EQUITY PARTNERS III		2 995.440	4,109,610
GREAT HILL PARTNERS I		3,250,000	4,860,381
GREAT HILL PARTNERS II		561,423	428,748
HARRY GRAY MEL KLINE & PARTNERS		450,000	4,085,378
HELLMAN & FRIEDMAN CAPITAL PARTNERS III		3,137,100	2,285,465
HIGHLAND CAPITAL PARTNERS III		3,793,854	3,556,871
HIGHLAND CAPITAL PARTNERS IV		3,747,907	2,749,207
HIGHLAND CAPITAL PARTNERS V		2,683,546	2,302,371
INSTITUTIONAL VENTURE PARTNERS VII		4,472,144	11,380,616
INSTITUTIONAL VENTURE PARTNERS VIII		7,432,143	11,300,997
LONE PINE CAPITAL		10,000,000	11,400,409
MADISON DEARBORN I LTD		2,914,061	4,151,702
MADISON DEARBORN II LTD		•	• •
MADISON DEARBORN III LTD		21,898,881	28,890,278
MADISON DEARBORN IV LTD		19,156,418	19,539,594
MATRIX PARTNERS V		506,253	506,253
MATRIX PARTNERS VI		1,911,369	2,097,814
MEDIA/COMMUNICATIONS PARTNERS III		4,846,403	4,602,577
MEDIA/COMMUNICATIONS PARTNERS V		4,008,034 750,000	7,102,540
MENLO VENTURES VII		- ·	658,251
MENLO VENTURES VIII		2,918,490 3,600,000	3,111,649
MENLO VENTURES IX		350,000	3,866,546
MOHR DAVIDOW VENTURES III		1,282,424	265,588
MOHR DAVIDOW VENTURES IV		1,467,999	4,089, 650 3,324,308
MOHR DAVIDOW VENTURES V		4,420,426	10,951,817
MOHR DAVIDOW VENTURES V -L		1,983,709	1,114,683
MOHR DAVIDOW VENTURES VI		3,500,000	3,703,796
MOHR DAVIDOW VENTURES VII		250,000	220,120
NEW ENTERPRISE ASSOC II		215.452	14,528
NEW ENTERPRISE ASSOC III		416,912	24,154
NEW ENTERPRISE ASSOC V		1,036,219	294,766
OZ OVERSEAS FUND		10,000,000	12,401,375
REDPOINT VENTURES I		4,200,000	5,203,838
REDPOINT VENTURES II		750,000	658,974
SCUUL LTD STPD SALE RESTRICTED		1,050,187	1,930,429
SEQUOIA CAPITAL VIII		950,284	1,950,966
SEQUOIA CAPITAL IX		1,165,469	1,978,962
SEQUOIA CAPITAL X		1,035,000	1,105,581
SEQUOIA CAPITAL FRANCHISE		2,376,731	1,262,158
			•

Security Description	Par/Units	Book Value	Market Value
SOUTHWEST ENTERPRISE ASSOC		430,180	2,749
STONEBRIDGE PARTNERS EQUITY FD		2,756,240	3,270,633
STONEBRIDGE PARTNERS II		8,387,986	7,874,697
STONEBRIDGE PARTNERS III		2,804,294	2,693,261
SUMMIT VENTURES IV		1,925,675	1,242,420
SUMMIT VENTURES V		4,359,011	4,003,401
SUMMIT VENTURES VI		150,000	133,268
T H LEE EQUITY FUND IV		3,296,234	4,677,044
T H LEE EQUITY FUND V		71,593	71,593
VESTAR ASSOCIATES III		3,644 995	3,901,902
VESTAR ASSOCIATES IV		1,059,716	972,865
WATER STREET CORPORATE RECOVERY FD I		57 066	133,426
TOTAL LIMITED PARTNERSHIPS		281,028,167	351,377,005
MUTUAL FUNDS			
ARTISAN INTERNATIONAL FUND	1,148,369	25,000,000	22,519,522
FIDELITY ADVISOR GROWTH OPPORTUNITY	300	10,305	10,305
MANHATTAN & CENTRAL EUROPEAN FUND	125,000	125,000	123,099
MANHATTAN INTERNATIONAL PARTNERS L P	100,000	100,000	148,121
T ROWE PRICE FOREIGN EQUITY FUND	3,087,270	51,057,716	44,796,294
VAN KAMPEN GROWTH & INCOME FUND	7,000	126,140	126,140
VANGUARD GROWTH & INCOME FUND	19,773	686,4 69	593,202
VANGUARD HIGH-YIELD CORPORATE FUND	6,217	47,998	40,535
VANGUARD INTER-TERM TAX-EXEMPT FUND	50,017	653,354	669,234
VANGUARD NEW YORK INSD TAX-EXEMPT FUND	9,808	104,326	109,062
VANGUARD STRATEGIC EQUITY FD	4,067	66,000	62,991
VANGUARD TOTAL BOND MARKET INDEX FUND	575,414	5,662,194	5,777,159
VANGUARD TOTAL STOCK MARKET INDEX FUND	245,620	5 409 835	6,742,280
TOTAL MUTUAL FUNDS		89,049,336	81,717,944
REAL ESTATE, MORTGAGES. & OTHERS			
DENI INVS LTD CDT UNIT LIMITED PARTNERS	ì	1	${1}$
ENDOWMENT FUNDS MANAGED BY OUTSIDE TRUSTEES		12,048,603	15,799,936
FACULTY LAND NOTES RECEIVABLE	150,000	150,000	150,000
FACUTY MORTGAGES		8,539,492	8,539,492
INVESTMENT PRESERVATION TRUST LTD PART	2,931	2,931	2,931
PHOENIX LEASING GROWTH FD	5	1,795	1,795
VARIOUS ORIGINAL WILLIAMS CLUB MORTGAGE	!	•	1
WILLIAMS CLUB 6 66% 12/31/2009	10,201,637	8,000,000	•
WILLIAMS COLLEGE 1/2 INTEREST IN LORICA	1	615,000	615,000
TOTAL REAL ESTATE, MORTGAGES, & OTHERS		29,357,822	25,109,156
TEMPORARY	·· — - ·		
BAYERISCHE HYPO UND VEREINSBANK AG C/D	720,000	720,079	720,000
DEPFA BK EUROPE PLC DISC NT	503,000	491,023	499,3 56
DREYFUS INSTL MONEY MKT FD INC MONEY MK	2,305,500	2,305,500	2,305,500
DUKE UNIV DISC NT	1,000,000	976,197	989,709
FEDERAL FARM CR BK CONS DISC NT	2,000,000	1,953,948	1,979,817
FEDERAL HOME LN BKS DISC NT	2,450,000	2,402,159	2,436,317

Security Description	Par/Units	Book Value	Market Value
FEDERAL HOME LN MTG CORP DISC NT	6,400,000	6,232,560	6,293,582
FEDERAL NATL MTG ASSN DISC NT	5,400,000	5,248,917	5,282,242
GENERAL ELECTRIC CAP CORP MASTER NT PART	17,092,841	17,092,841	17,092,841
HEINZ H J FIN CO DISC NT	490,000	489,605	489,692
INSTITUTIONAL TREASURY MONEY MARKET FUND	524,812	524,812	524,812
LANDESBANK BADEN WURTTEMBERG CTF DEP	1,000,000	1,006,933	1,006,933
MONEY MKT OBLIGS TR AUTOMATED GOVT CASH	30,107,393	30,107,394	30,107,393
MONEY MKT OBLIGS TR INSTL SVC SHS	165,815,232	165,815,232	165,815,232
MORGAN STANLEY GROUP INC CASH COLL DEP	1,165,068	1,165,068	1,165,068
NATIONAL RURAL UTILS COOP FIN DISC NT	1,700,000	1 628,033	1,690,541
NEPTUNE FDG CORP DISC NT	700,000	6 99, 039	699,2 68
PENNINE FDG LLC DISC NT	1,000,000	993,367	999,058
REPO AGREEMENT	1,894,341	1,894,341	1,894,341
SOCIETE GENERALE NORTH AMER INC DISC NT	1,000,000	973,705	998,8 49
TORONTO DOMINION BK NEW YORK BRILCD IAM	1,000,000	1,000,513	1,000,483
VANGUARD PRIME MONEY MARKET FUND	378,361	378,361	378,3 61
WILLIAMS ART INVESTMENT FUND	5,000	37,014	37,014
WILLIAMSTOWN SAVINGS BANK	1,948,448	1,948,448	1,948,448
TOTAL TEMPORARY	_	246,085,088	246,354,857
TOTAL INVESTMENTS		1,198,562,900	1,341,291,754
ADD: NOTES RECEIVABLE			1,502,000
11000			1,342,793,754
SUMMARY			
FORM 990, PARTINE, LINE 46			246,354,857
FORM 940, PARTIL, LINE 54			437 _, 228, ⁷⁹⁸
FORM 140, PARTIV, LINE 56			<u>659,210,099</u> 1,342,793,754

FORM 990, PAGE 3, PARTIV, LINE 57

WILLIAMS COLLEGE SCHEDULE III-A

LAND, BUILDINGS, AN DUIPMENT

				For	The Year Ender	ı Ju,	30, 2001			
		and and Land Improvements			Building		Equipment			Total
Balance, June 30, 2000	s	25,879,968	:	S	216,621,349	\$	57,234,120	s	;	299,735,438
Additional for projects completed during the fiscal y	/ear	-								
125 Park Street #2					120,184					120,184
ADA Readily Achievable Projects '99		60,426								60,426
ADA Readily Achievable Projects 2000		100,741								100,741
ADA Readily Achievable Projects 2001		40,080								40,080
Asbestos Removal					676,376					676,376
Central Office Services System 4							23,523			23,523
Chapel Renovation					17,190					17,190
College Roads & Sewer		3,228								3,228
Delead Faculty Housing					54,391					54,391
Durning Service 96					7,751		35,920			43,670
Faculty Housing Upgrade					410,819		3,535			414,354
Furniture Equipment '99							293,980			293,980
Garfield House Renovation					5,685					5,685
Goodrich Hall Renovation					46,527		5,339			51,866
Harper House Purchase					2,920					2,920
Heating Plant Upgrade Hubbel House Renovation					102,543					102,543
Mission Park Exterior Caulk					272,890					272 890
Network Rewing					(1)		100 (07			(1)
Planning					222 107		188,687			188,687
Parsons House Renovation					323,107 186,634					323 107
Presidents House					80,150		30,333			186,634
Squash Courts					33,250		30,333			110,483 33,250
Unified Science Center					4,597,341		1,321,403			5,918,744
5	2	204,475	S	:	6,937,757	\$	1,902,720	s		9,044,952
Additional for projects in progress at June 30, 2001		,	•		-,,	-	1,702,120	Ī		3,011,000
Herbert A. Allen 1962 Theatre and Dance Center	r				908,354					908,354
63 Park Street Renovation					386,809					386,809
Greylock Housing Renov					2,649,160					2,649,160
Hum Chaffee Tennus Renovation					116,796					116,796
Jesup - PeopleSoft Project							1,208,824			1,208,824
American Legion					267,125					267,125
Dodd House Dinning					158,375					158,375
Hockey Dasher Boards					5,400					5,400
Tyler Annex					55,182					55,182
Tyler House					300,237					300 ,237
s	;	0			4,847,439		1,208,824	s		6,056,263
Fixed assets purchased with non-plant funds during										
the fiscal year										
Agard House					25,420					25,420
Baxter Hall					4,261					4,261
Bernhard Music Center							59,524			59,524
Bronfman Science Center							12,114			12,114
Bryant House					37,100					37,100
Charles Security System					26,780					26,780
Chadbourne House Chandler Athletic Center					7,326		101 611			7,326
Chapin Hall					4,167		191,816			195,983
Clark Hall					6,125 6,940					6,125
Computer Network					6,849		0.045			6,849
College Vehicles/Heavy Equipment							9,245			9,245
Dodd House					113,242		352,816			352,816
Furniture & Equipment					113,242		62 724			113,242
Gladden House					10,920		62,734			62,734
Goodrich Hall					10,520		25,000			10,920 25,000
							000,000			20,000

WILLIAMS COLLEGE SCHEDULE III-A LAND, BUILDINGS, AN DUIPMENT For The Year Ended June 30, 2001

Land and Land Equipment Total Building Improvements 37,331 Greylock Dining Hall 37,331 37 655 37,655 Heating Plant 5,691 5.691 Hewat Hse 89,961 61,683 151,644 Hopkins Hall 321,000 321,000 Hopkins Forrest 804,888 804,888 Jesup Hall Lasell Gym 8.375 20,121 28,496 17,598 205,459 223,057 Lawrence Hall Lehman Hall 14,713 14,713 Maintenance Service Building 41,752 42,966 84,718 10,920 Mark Hopkins House 10,920 22,807 Mears West 22,807 Mission Park Houses 7,923 33,000 40,923 13,800 13,800 Morgan Hall 7,700 Mount Hope Farm 7,700 18,750 Mullen House 18,750 Planning 9,700 9,700 9,727 37,749 President's House 12,197 15,825 25,048 25,048 Prospect House 70,680 41,936 Sawyer Library 28,744 Stetson Hall 7,895 7,895 4,965 Squash Courts 4,965 7,502 7,502 Taylor House 85 156 17,218 67 938 Thompson Biology Lab Thompson Chemistry Lab 15,830 87,463 103,293 Thompson Physics Lab 29,131 29,131 392,356 Unified Science Ctr 392,356 21,354 Weston Language Center 21,354 WMS Parking Lots 57,480 57,480 406,300 701,678 2,523,863 3,631,841 Sale of Pine Cobble Lots 65,000 65,000 101.005 2,273 42,956 55,776 Disposals of fixed assets 166,005 67,273 \$ 42,956 55,776 \$ Subtotal before accumulated depreciation \$ 26,423,469 229,065,268 \$ 62,813,751 \$ 318,302,488 120,849,986 Accumulated Depreciation 4,545,563 93,199,919 23,104,503 Balance, June 30, 2001 \$ 21,877,906 \$ 39,709,248 197,452,502

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135,865,349

FORM 990, PAGE 4, PART I

WILLIAMS COLLEGE WILLIAMSTOWN, MASSACHUSETTS 01267 WILLIAMS COLLEGE TRUSTEES

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Mr. F. David Coolidge III

Ms Laura Estes

Mr Allan W Fulkerson

Mr Dustin H Griffin II

Mr Tod R Hamachek

Mr Michael B Keating

Mr Peter D Kiernan, III

Mr Robert I Lipp

WILLIAMS COLLEGE WILLIAMSTOWN MASSACHUSETTS 01267

Mr John B McCoy Ms Mary T McTernan Mr Paul Neely Mr Clarence Otis, Jr Mr William G Ouchi Mr Joseph L Rice, III Dr Lucienne S Sanchez Mr Brent E Shay Mr William E Simon Jr Ms Cecily E Stone Ms Laurie J Thomsen The Honorable Carl W Vogt

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Mr John S Wadsworth Ji



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Dr Preston R Washington

Mr Peter M Wege, II

WILLIAMS COLLEGE EIN 04 2104347 FORM 990 PART VII & VIII ANALYSIS OF INCOME PRODUCING ACTIVITIES 06/30/01

		EXPLANATION OF ACTIVITIES	INCOME FROM THE CONDUCTING OF AN ANNUAL DINNER DANCE AND SIMILAR FUND RAISING EVENTS AND ACTIVITIES IS NOT UNRELATED BUSINESS INCOMB UNDER REGULATION 1513-1(«XX)wii 17 IS NOT A TRADE OR BUSINESS THAT IS REGULATION ON BY THE COLIFICIAL PROFIT ARLY CARBETTO ON BY THE COLIFICIAL CONTRACTOR OF THE COLIFICAL C		EVENTS CONTRIBUTES IMPORTANTLY TO THE EDUCATONAL AND CULTURAL FUNCTION OF THE COLLEGE AND THEREFORE IS NOT UBI UNDER REG SEC 1 513 1(dX4X**) EXAMPLE (2) SEE ALSO PRIVATE LETTER RULING 8115025	INCOME FROM THE OPERATION OF A BOONSTORE ON A UNIVERSITY CAMPUS IS NOT UBI BECAUSE IT IS OPERATED FOR THE CONVENIENCE OF THE COLLEGE CONMUNITY SEE PRIVATE LETTER RULINGS 7902019 8004010 8025221	INCOME FROM THE OPERATON OF A CATERING SERVICE BY THE COLLEGE FOR USB BY ITS STAFF, FACULTY, AND STUDENTS IS RELATED INCOME PER REVENUE RULNG 74 399			REVENUE FROM FEES CHARGED FOR EDUCATIONAL CONFERENCES IS NOT UBI UNDER I R.C. SECTION SOI(C,X) IT IS IN FURTHERANCE OF THE COLLEGES EXEMPT PURPOSE OF PROVIDING EDUCATION SEE ALSO PRIVATE LETTER RULING 7840072	INCOME FROM THE OPERATION OF A DINING HALL ON A COLLEGE CAMPUS IS NOT UNRELATED BUSINESS INCOME SINCE IT IS CONSIDERED TO OPERATE EXCLUSIVELY FOR EDUCATIONAL PURPOSES FOR THE STUDENTS AND FACULTY AND THEREFORE IS EXEMPT UNDER INTERNAL REVENUE CODE SECTION 501 (e)(3)	INCOME FROM THE SALE OF FOOD AND BEVERAGES ON A COLLEGE CAMPUS IS NOT UB! UNDER REVENUE RULING 81 19 AND I.R.C. SECTION 513/AX(2) IT IS PROVIDED PRIMARLY FOR THE CONVENIENCE OF THE MEMBERS OF THE COLLEGE COMMUNITY	INCOME FROM GIFT SHOP SALES IS NOT UMRELATED INCOME UNDER REVENUE RULING 81-19 IT IS OPERATED FOR THE CONVENIENCE OF AND PATRONIZED BY MEMBERS OF THE COLLEGE COMMUNITY	INCOME FROM THE RENTAL OF DORAGTORY ROOMS AND STATLAR ACCOMODATIONS IS NOT UNRELATED INCOME INDER REVENUE RULING 14-33
(e)	RUGLATED OR RYFWRT	FUNCTION			25,196					50,189				
'	£ 5	AMOUNT	317,636			52,874	433 853				5,801,726	171 619	76,213	6 441,081
83	9	EXCLUSION	5			03	8				8	ទ	8	8
UNRELATED BUSINESS	3	₹		344,161				187,397	1,076 943					
UNRELAT		BUSINESS		713900				722320	611600					
		3	ALUMNI ACTIVITIES AND FUND RAISING EVENTS (recl elumu tour)	ATHLETIC SPORTS CAMPS-OUTSIDE SPONSORS	BOX OFFICE SALES FROM MOVIES, MUSICALS SPORTING EVENTS	CAMPUS BOOKSTORE SALES	CATERING INCOMB-PACULTY STAFF, STUDENTS	CATERING INCOME-NON MEMBERS OF COLLEGE COMMUNITY	CONFERENCE INCOME NOT RELATED TO ACADEMIC PROGRAM	CONFERENCE INCOME RELATED TO ACADEMIC PROGRAM	DINING INCOKES	FOOD AND BEVERAGE SALES	OIFT SHOP SALRS	HOUSING INCOME
10/06/90		# ENIT	93 (a)	810 93(=)	814 93 (m)	815 93 (m)	816 93 (a)	93 (•)	821 93 (0)	822 93 (a)	£32 93 (■)	836 93 (a)	838 93 (a)	846 93 (a)

LAB FEES - STUDENTS LIBRARY AND PARLING FIVES					3174	INCOME FROM LAB FEES CHARGED TO STUDENTS IS PART OF THE EDUCATIONAL CURRICULUM AND IS THEREFORE E-VEAGT UNDER INTERNAL REVENUE CODE SECTION 501(43) INCOME FROM FEES CHARGED TO STUDENTS AND OTHER NEWBERS OF THE COLLEGE COMMUNITY IS PART OF THE OVERALL FEES RECEIVED BY THE COLLEGE IN THE
MUSEUM - SPECIAL EXHIBIT RECEIPTS					۰	OVERALL FEES RECEIVED BY THE COLLEGE IN THE CARRYND OUT OF THERE EXEMPT FUNCTION IT IS THEREFORE CONSIDERED TO BE EXEMPT UNDER INTERNAL REVENUB CODE SECTION 501(c/3) INCOME FROM FEES CHARGED BY MUSEUM EXHIBITIONS IS NOT UNRELATED BUSINESS INCOME, AS IT CONTRIBUTES TO THE
PC SALES & REPAIRS	8	80	8	0		SUPPORT OF EDUCATIONAL AND CULTURAL FUNCTIONS OF THE COLLEGE AS STATED UNDER REGULATION SECTION 1 \$13-1(d)(4)(x)(y) THE SALE OF PERSONAL COMPUTERS TO MEMBERS OF THE COLLEGE COMMUNITY IS PART OF THE EDUCATIONAL.
						PROCESS WHICH IS EXEMPT UNDER SECTION SOI (CX3) ALSO, THE INCOME FROM THE SALE OP PERSONAL. COMPUTERS TO THE COLL EGE COMMUNITY IS NOT UNRELATED INCOME UNDER REVENUE RUI, ING 81-19 IT IS FOR THE CONVENIENCE OF THE COLLEGE COMMUNITY INCOME FROM THE P.C. REPAIR SERVICES TO MEMBERS OF THE COLLEGE COMMUNITY IS NOT UNRELATED INCOME UNDER REVENUE RUILING 81-19 IT IS FOR THE
RECREATIONAL I D'S NON MEMBERS OF COLLEGE COMMUNITY 113900 47,570		075,7				CONVENENCE OF THE COLLEGE COMMON I
REPAYMENT OF STUDENT LOANS						MONE'S RECEIVED BY THE COLLEGE FOR THE REPAYMENT OF LOANS MADE TO STUDENTS IS NOT UNRELATED INCOME IT IS MERELY THE RETURN OF PRINCIPAL
SKATING FEES 10,706		0,706				
SNACK BAR SALES 03	8	8	8	943 812		INCOME FROM THE OFERATION OF A SNACK BAR BY AN EXEMPT ORDANIZATION FOR USE BY THE ORDANIZATION'S FACULTY EMPLOYEES STUDENTS AND MEMBERS OF THE VISITING PUBLIC IS NOT UBI SEE REVENUE RULING 11-19
ЗТЈОБАТ FEB 3					288 796	INCOME FROM FEES CHARGED BY A COLLEGE TO ITS STUDENTS IS NOT UBI UNDER LR.C. SECTION 501(eX3) IT IS USED IN CARRYING OUT THE COLLEGES EXEMPT FUNCTION OF PROVIDING EDUCATION
TELEPHONE INCOMB	8	8	8	1%,364		INCOME FROM THE SALE OF PROVIDING TELEPHONES IS NOT UBI UNDER REVENUE RULING 81-19 IT IS PROVIDED FOR THE CONVENIENCE OF THE COLLEGE COMMUNITY
TEANIS FEES 713900 4,245		4,245				
TUTTON AND PEES NET OF FINANCIAL ALD					36,358 335	INCOMB FROM TUTION CHARGED BY A COLLEGB TO ITS STUDENTS IS NOT UBI UNDER I R.C. SECTION 501(c)(3) IT IS USED IN CARYTING OUT THE COLLEGES EXEMPT FUNCTION OF PROVIDING EDUCATION
VENDING SALES	69	83	8	126,591		NCOMB FROM THE OPERATION OF VENDING MACHINES ON A

UNIVERSITY CAMPUS IS NOT UBI UNDER REVENUE RULING
81-19 IT 13 PROVIDED PRIMARILY FOR THE
CONVENIENCE OF THE MEMBERS OF THE COLLEGE
COMMUNITY

COMMUNIT		INCOME FROM THE RENTAL OF REAL PROPERTY IS NOT UBI UNDER I R.C. SECTION \$12(bx3) INCOME FROM THE LEASING OF FACILITIES TO OUTSIDE ENTITIES TO CONDUCT CONFERENCES, SEMINARS AND TRAINING PROGRAMS IS NOT UBL. SEE PRIVATE LETTER RULING 7840072	INCOME FROM THE RENTAL OF REAL PROPERTY IS NOT UBI		INCOME IN THIS CATEGORY IS FROM MISCELLANBOUS SOURCES WHICH IS RECEIVED BY THE COLLEGE IN NORMAL OPERATIONS IT IS THEREFORE EYEMPT UNDER INTERNAL REVENUR CODE SECTION SOI (C/(3)) SINCE IT IS IN FURTHERANCE OF THE UNIVERSITY'S EYEMPT PURPOSE OF PROVIDING EDUCATION		
36,857,066	0		0	0	642 153	3 ,499,220	264,437,749
14,561,769	31,979,040	886,511 2,790	64.673 953,973	18 179,772 725		727,267,507	1 11
	Σ	ž ž	16	=			
1,671,022	o		0	0	o	1 671,022	
TOTAL LINB 93 (4)	DIVDENDS & INTEREST FROM SECURITIES TOTAL LINE 96	RENTAL REAL BSTATE RENTAL - PACILITY	RENTAL OROUND LEASE TOTAL LINE 97 (b)	GAIN OR (LOSS) FROM SALES OF ASSETS OTHER THAN INVENTORY (net of unrealized green) TOTAL LINE 100	MISCELLANEOUS TOTAL LINE 103 (a)	SUBTOTAL (ADD COLUMNS (b) (d) AND (e)	TOTAL (ADD LINE 104 COLUMNS (b), (d) AND (e)
876	88	97 (b) 97 (b)	97 (b)	98	103(a)	25	105

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0 266 437,749 Dir Support 990revtot99 28 91 4,025 Gort granta " 2 286,998 Ubrealized gams (ech 2) (222 507,022) 990RBVtoc99 297,638,772 urrealized gams (322,507,032) = 50e walkover (24,868,260)

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